Regular Board of Directors Meeting & Public Hearing - March 2020

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Board of Directors

John Hill, Chair James Beall, Vice Chair William Dickinson, Sec'y-Treas Bruce Johnson Adriana Caldarelli

Chief Executive Officer Karen L. Pallansch. P.E., BCEE

> General Counsel McGuireWoods, LLP

INTERNAL MEMORANDUM

TO: Board of Directors of Alexandria Renew Enterprises

FROM: Secretary-Treasurer

DATE: Tuesday, March 10, 2020

SUBJECT: Regular Board of Directors Meeting

The Regular Meeting of the Board of Directors and a Public Hearing will be held in the Environmental Center, Edward Semonian Boardroom on Tuesday, March 17, at 6:00 p.m.

Attached is the March Monthly Board Meeting information for your review.

There are three items requiring Board action this month:

- Review and Approve a Resolution to Acquire Easements for the construction of the Hooffs Run Diversion Tunnel (Joint Use)
- Review and Approve a Contract Award for RFP 20-013 RiverRenew Tunnel System Resident Engineering and Inspection Services (Joint Use)
- Request for Board Participation on the Ellen Pickering Award Selection Committee (Alexandria Only)

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Alexandria's Water Transformers



Agenda

Alexandria Renew Enterprises Board of Directors Meeting & Public Hearing Tuesday, March 17, 2020, 6:00 p.m. 1800 Limerick Street, Ed Semonian Boardroom

| No. | Item | Presenter | Action Required |
|----------|---|--|-----------------------|
| 1. | Call Meeting to Order (6:00 p.m.) | Chairman | |
| 2. | Approval of the Agenda (6:02 p.m.) | Chairman | Approval |
| 3. | Public Hearing to receive comments on Alexandria Renew Enterprises Easement Acquisitions (6:45 p.m.) | Chairman | Approval |
| 4. | Public Comment Period (Items other than comments) (6:50 p.m.) | Chairman | |
| 5. | Consent Calendar (7:15 p.m.) A. Approval of Minutes (Held February 18, 2020) (Tab 1) | Chairman | Approval |
| 6. | Unfinished Business (7:17 p.m.) A. None | Chairman | Approval |
| 7. 8. | New Business (7:30 p.m.) A. Review and Approve a Resolution to acquire easements for the construction of the Hooffs Run Diversion Tunnel (Tab 2) B. Review and Approve a contract award for RFP 20-013 RiverRenew Tunnel System Resident Engineering and Inspection Services (Tab 3) C. Request for Board Participation on the Ellen Pickering Award Selection Committee (Tab 4) Board Strategic Roundtable – Member & Committee Reports (7:45 p.m.) A. Council/Board CSO Workgroup (as needed) i. CSO Workgroup Presentation (February 27, 2020) (Tab 5) | Chairman | Information |
| | B. General Member Updates C. Community Meeting Updates – (as needed) D. Chamber of Commerce update – (as needed) E. Chesapeake Bay Citizens Advisory Group update - Mr. Dickinson (as needed) F. Finance and Audit Committee update – Mr. Johnson G. Governance Committee update – Mr. Beall | | Information |
| 9. | Chief Executive Officer's Reports and Recommendations (8:00 p.m.) A. Consideration of Monthly Financial Report (February) (Tab 6) B. CEO's Monthly Report (February) (Tab 7) i. Jurisdictional Flows to AlexRenew ii. RiverRenew Dashboard iii. HOA Meeting Calendar | Ms. Pallansch Ms. McIntyre Ms. Pallansch | Accept Information |
| 10. | Adjourn (8:05 p.m.) | Chairman | |

Times shown in parentheses are approximate and serve as guidelines

If you need an interpreter, translator, materials in alternate formats or other accommodations to access this service, activity or program, please call (703) 549-3381 at least three business days prior to the meeting.

The next Board meeting is scheduled for Tuesday, April 21, 2020 @ 6:00 p.m. A Finance & Audit Committee is scheduled for May 11, 2020 @ 6:00 p.m.

Chairman- John Hill • Vice Chairman- Jim Beall
• Secretary-Treasurer-William Dickinson
• Members- Bruce Johnson, Adriana Caldarelli

Minutes of the 874th Meeting "Celebrating Over 60 Years of Continuous Environmental Excellence"

Alexandria Renew Enterprises 6:00 p.m., Tuesday, February 18, 2020

On Tuesday, February 18, at 6:00 p.m., Alexandria Renew Enterprises held its regular Board of Directors meeting at Alexandria Renew Enterprises in the Ed Semonian Board Room at 1800 Limerick Street with the following present:

Members: Mr. John Hill, Chairman

Mr. William Dickinson, Secretary-Treasurer

Mr. Bruce Johnson, Member Ms. Adriana Caldarelli, Member Mr. James Beall, Member

Staff: Ms. Karen Pallansch, Chief Executive Officer

Ms. Liliana Maldonado, Deputy General Manager, Engineering & Planning Mr. Brian Mosby, Deputy General Manager, Operations & Maintenance

Mr. Blake Hamilton, Director of Environmental Performance

Ms. Christine McIntyre, Director of Finance Ms. Allison Deines, Senior Policy Analyst

Ms. Caitlin Feehan, Program Manager, RiverRenew

Ms. Lorna Huff, Secretary to the Board

Counsel: Mr. Jonathan Rak, McGuireWoods, LLP

Consultants: Mr. Justin Carl, Owner's Advisor, Brown and Caldwell

Fairfax County

Representative: Mr. Shahram Mohsenin, Director

Fairfax County Wastewater Planning & Monitoring Division

City Representative: Mr. Lalit Sharma, Division Chief

Sanitary Sewer Infrastructure Division

Call to Order

The Chairman called the meeting to order at 6:01 p.m.

Approval of Agenda

The Chairman requested that members review the Agenda and inquired if there were changes. There being no changes, the Chairman requested a motion to approve the Agenda. Mr. Dickinson moved and Mr. Beall seconded. The Board unanimously approved.

Public Comment Period

There were no members of the public in attendance and wishing to speak. The Chairman closed the public comment period.

<u>Special Election – Vice Chairperson</u>

With Patti Turner's resignation from the AlexRenew Board of Directors, the Chairman reported that a new Vice Chairperson was needed to fill the vacancy. The Chairman nominated Mr. Jim Beall. Board members concurred and the Chairman requested a motion to approve. Mr. Dickinson moved and Mr. Johnson provided the second. The Board unanimously approved Mr. Beall as the Vice Chairman. Members congratulated Mr. Beall on his election.

Consent Calendar

A. Review and Approve Minutes from the January 21, 2020 Board Meeting

Mr. Hill requested that members review the Minutes of the December 19 meeting and inquired if they had questions or comments.

Ms. Pallansch reported that a member of staff who attended the meeting was not listed on the original minutes. This has been corrected. Mr. Dickinson requested an amendment to the Minutes to correct the name to the Chesapeake Bay Citizens Advisory Group. He inserted language to clarify Maryland Governor, Larry Hogan and the Environmental Protection Agency (EPA) regarding enforcement of the Clean Water Act relative to Total Maximum Daily Loads (TMDLs).

There were no additional questions or comments. The Chairman requested a motion to approve. Mr. Dickinson moved and Mr. Beall provided the second. The Board unanimously approved.

There being no additional discussion, the Chairman moved to New Business.

New Business

A. Review and Approve a Resolution Authorizing and Approving a Line of Credit Financing

Discussion

AlexRenew funds its Capital Improvement Program (CIP) through a combination of PAYGO (cash on hand and reserves), contributions from Fairfax County based on their allocated share, and long-term debt instruments such as bonds issued through the Virginia Clean Water Revolving Loan Fund as well as state grant funds available for the Alexandria Only CIP assets. The purpose of the Line is to fund construction spending on an interim basis until the balance on the Line is repaid with grant and/or long-term debt proceeds. This Line is expected to be repaid through an issuance of Bonds through the Clean Water Revolving Loan Fund in the upcoming fiscal year. The Line would remain available through June 30, 2021 and could be used for potential, future cash flow needs, with funding and interest payments apportioned as per agreements to Joint or Alexandria Only assets. The Line would be structured as subordinate debt under AlexRenew's Master Trust Indenture.

Members discussed the line of credit and financing of AlexRenew's CIP. Questions included length of debt service, the impact of high and low estimates for RiverRenew on rates and noted that estimates on the cost of RiverRenew do not reflect potential grants.

There was no additional discussion and the Chairman requested a motion to approve the Resolution. Mr. Johnson moved and Mr. Dickinson provided the second, the Board unanimously approved.

Be It Resolved That: the Board adopts a resolution authorizing and approving a line of credit financing with Bank of America.

Unfinished Business

A. None

Board Strategic Roundtable – Member and Committee Reports

Finance and Audit Committee - Mr. Johnson

The Chairman moved to the Finance and Audit Committee Report where members discussed the Capital Funding Plan from the February 10 Finance and Audit Committee meeting and staff's recommendation for proceeding with the Water Infrastructure Finance and Innovation Act (WIFIA) program. The maturity with the loan is 35 years and runs within AlexRenew's financial policies.

Council/Board Workgroup - Mr. Hill

Ms. Pallansch reported that the next meeting of the Council Board Workgroup is scheduled for Thursday, February 27, at 5:00 p.m., at Alexandria Renew Enterprises. He encouraged members to attend if they are able.

Stakeholder Advisory Group (SAG) - Ms. Pallansch

Ms. Pallansch reported that SAG meetings have ended. This item will be removed from the Agenda. Ms. Pallansch is working with the City to provide the SAG with periodic updates on the RiverRenew program.

Mr. Hill inquired if any members had made contacts.

Alexandria Federation of Civic Associations – Mr. Dickinson

Mr. Dickinson reported that the Federation has not held a meeting as of yet. He will attend once they begin.

Chesapeake Bay Citizens Advisory Group – Mr. Dickinson

Mr. Dickinson reported that he attended a meeting of the Chesapeake Bay Citizens Advisory Group. He reported on other issues of concern including the Watershed Implementation Plans (WIPs) for New York and West Virginia.

He reported the following:

The Conowingo Dam is a Best Management Practices (BMP) dam that has reached maximum capacity. Large storms wash sediment into the Chesapeake Bay.

The Administration has not increased funds to the EPA budget for the Chesapeake Bay. Congress has restored some funding.

Mr. Dickinson further reported on a New York Times article discussing renegotiated consent decrees. Ms. Pallansch provided context for the federal vs. state rules for Combined Sewer Overflows (CSOs).

Chamber of Commerce - Ms. Pallansch

Meetings begin in March 2020.

Governance Committee

Nothing to report.

Alexandria Renew Enterprises Board Minutes 2/18/2020 Page 4

There were no additional questions or comments. The Chairman moved to the CEO's Reports and Recommendations.

CEO's Reports and Recommendations

A. Consideration of January 2020 Financial Report

The Board reviewed the monthly financial report. Ms. McIntyre reported that spend rates and the debt ratio will change as CIP projects progress. AlexRenew is currently behind on expenditures but these will catch up as well.

There were no additional questions or comments and the Chairman moved to the CEO Monthly Report.

B. CEO Monthly Report (January 2020)

Ms. Pallansch noted her written report and inquired if members had questions or comments. Ms. Pallansch reported on money appropriated in the House, \$25 million for fiscal years 20-21 and additional \$40 million for fiscal years 21 and 22. With the Senate appropriating \$55 million for fiscal years 20-21.

She reported that GCWW is updating its billing portal. The new portal will provide enhancements for AlexRenew customers. The portal will be operational by May 4. Between April 28 and May 4, the old portal will be unavailable to the public and customers' account numbers will change. Customers who pay via check or online will need to use the new account number after May 4. GCWW will run old account numbers with the new numbers concurrently in the system for one year. Current auto pay customers will not need to make changes.

She reviewed AlexRenew's communications plan and requested feedback from members. Mr. Johnson requested that the AlexRenew service area map be included in the new bills.

RiverRenew Dashboard

Ms. Pallansch reported that the RFP for the design-build went out on schedule. Negotiations will begin in March. Ms. Pallansch commended the team on their efforts. Mr. Beall inquired about the work with the National Park Service (NPS). Ms. Pallansch reported that AlexRenew had answered comments and currently working on a programmatic agreement.

Mr. Johnson inquired about the East Eisenhower Small Area Plan (EESAP). Mr. Rak reported that City Council approved the plan at the Saturday Public Hearing.

There were no additional questions or comments, the Chairman requested a motion to adjourn. Mr. Beall moved and Mr. Johnson seconded. The Board unanimously approved.

The meeting adjourned at 7:02 p.m.

| | Secretary-Treasurer |
|-----------|---------------------|
| APPROVED: | |
| | |



John Hill, Chair James Beall, Vice Chair William Dickinson, Sec'y-Treas Bruce Johnson Adriana Caldarelli

Chief Executive Officer Karen L. Pallansch. P.E., BCEE

> General Counsel McGuireWoods, LLP

Board of Directors

INTERNAL MEMORANDUM

TO: AlexRenew Board of Directors

FROM: Karen Pallansch, Chief Executive Officer

Jonathan P. Rak, General Counsel

DATE: March 10, 2020

SUBJECT: Action Item – New Business

Review and Approve Acquisition of RiverRenew Easement for Hooffs Run

Diversion Sewer

Issue:

AlexRenew requires certain sanitary sewer and temporary construction easements (the "Easements"), upon the properties identified as follows:

 Parcel owned by AVR Alexandria Old Town Hotel LLC (the "Owner"), identified as Tax Map No. 073.02-08-09, located at 1460 Duke Street (the "Property").

Acquisition of the Easements is required for construction of the Hooffs Run Diversion Sewer portion of the RiverRenew Tunnel System Project. Negotiations with the Owner remain ongoing, but to ensure the RiverRenew Tunnel System Project can meet required deadlines, it is necessary for the Board of Directors to authorize the Chief Executive Officer to acquire the Easements, or in the event that negotiations are unsuccessful, to exercise AlexRenew's authority to condemn the required easement pursuant to the Virginia Code.

Recommendation:

Staff respectfully recommends the Board adopt the attached resolution identifying the Easements as necessary for the construction of the RiverRenew Tunnel System Project, and authorizing the Chief Executive Officer to acquire, by purchase, condemnation, or other applicable means, any necessary temporary and permanent easement rights across the Property required to construct the Hooffs Run Diversion Sewer.

Discussion:

AlexRenew has previously reviewed and determined the Easements are required for the construction of the Hooffs Run Diversion Sewer for the RiverRenew Tunnel System Project. It is necessary for AlexRenew to acquire legal rights to use portions of the Property for construction purposes, either through negotiation of the acquisition of rights from the Owner, or absent agreement between the AlexRenew and the individual owners of the Property, through exercise of AlexRenew's condemnation authority under the Virginia Code.

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Throughout 2019, the RiverRenew team conducted outreach and public information sessions in an attempt to inform the Owner and other stake-holders about the potential impacts to their properties, and the critical nature of the RiverRenew Tunnel System Project. Concurrently, AlexRenew's general counsel has coordinated activities with an independent title company to identify the owner of the Property and confirm that the Owner is possessed of sufficient authority to grant those easements requested. They have also coordinated efforts with an independent appraiser to evaluate and determine a value for each of the separate easements, as listed below:

- Temporary Construction Easements upon the Property valued at \$466,000.00, and;
- Sanitary Sewer Easement upon the Property valued at \$282,000.00.

Previously, on June 17, 2019, AlexRenew's general counsel provided the Owner with a formal offer to acquire the Easements upon the Property, which at the time were valued at \$598,303.00. Due to refinements in the dimensions of the Easements, as well as changes to the timelines for the required temporary construction easements, an updated appraisal values the Easements at \$748,000.00. Negotiations with the Owner are ongoing.

Adoption of the attached resolution shall not impact the ability of AlexRenew and the Owner to further negotiate the particular terms of the acquisition of the Easements across the Property, nor does it restrict AlexRenew from exploring the viability of alternative placement of necessary facilities or construction areas. In the event that no negotiated terms can be agreed to by AlexRenew and the Owner, and provided the Easements are still deemed necessary, AlexRenew will be authorized to condemn the Easements upon the Owner's Property pursuant to the requirements of the Virginia Code.

In the event condemnation is required, AlexRenew will provide notice to the Owner of its intention to file a Certificate of Quick Take for the Easements on the Property, at least thirty (30) days in advance of filing the Certificate with the Alexandria Circuit Court. Should no agreement between AlexRenew and the Owner occur within those thirty days, AlexRenew will then proceed to file the Certificate of Quick Take and post payment of the value of the Easements with the Court. AlexRenew will then have immediate access to the Easements for purposes of the RiverRenew Tunnel System Project.

Within 180 days of the filing of the Certificate, AlexRenew shall be required to file a Petition for Condemnation with the Alexandria Circuit Court, upon which the Owner may elect to dispute the value of condemnation and appropriate compensation in civil proceedings.

Congruence with AlexRenew Strategic Plan:

This action enables AlexRenew to materially advance progress on the RiverRenew Tunnel System Project.

Draft Motion:

I move that the Alexandria Renew Board of Directors adopt the resolution attached to the March 17, 2020 memorandum regarding the Hooffs Run Diversion Sewer.

| ACTION TAKEN: | | | | |
|-----------------|---------------|--|--|--|
| APPROVED: | DISAPPROVED | | | |
| APPROVED WITH N | MODIFICATION: | | | |
| MODIFICATIONS: | | | | |

RESOLUTION

APPROVING A PROPOSED PUBLIC USE AND AUTHORIZING AND DIRECTING THE ACQUISITON, BY CONDEMNATION OR OTHER MEANS, OF INTERESTS IN REAL PROPERTY IDENTIFIED AS PARCEL NO. 073.02-08-09 AS NECESSARY FOR SUCH PUBLIC USE

WHEREAS, the City of Alexandria, Virginia Sanitation Authority d/b/a Alexandria Renew Enterprises ("AlexRenew") has undertaken to install and construct certain improvements and public facilities as part of the RiverRenew Plan (the "Project"); and

WHEREAS, the Board of Directors of AlexRenew has determined that the Project is a public use, necessary to further AlexRenew's mandate to provide safe and sufficient sewer service to residents and businesses of the City of Alexandria; and

WHEREAS, the Board of Directors of AlexRenew has determined that the acquisition of permanent and temporary easements on that certain tract of real property Parcel No. 073.02-08-09 (the "Property"), owned by AVR Alexandria Old Town Hotel LLC, and located in the City of Alexandria, Virginia, which easements are more particularly depicted and described in the Plats attached to this Resolution, is necessary for the construction of the Project and should be acquired for the Project by condemnation or other means (the "Easements"); and

WHEREAS, AlexRenew and the owner of the Property have engaged in negotiations for AlexRenew to acquire the Easements by purchase, but as of the date of this Resolution, they have not reached agreement on all of the terms of a purchase of the Easements; and

WHEREAS, AlexRenew has the legal authority pursuant to § 15.2-5114(6) of the Code of Virginia (1950), as amended, to exercise the right of eminent domain and may condemn land and other property necessary to construct, reconstruct, improve, extend, operate and maintain any system or combination of systems used to provide sanitary sewer purposes, including by "quick take" condemnation pursuant to §§ 25.1-300 *et seq.* of the Code of Virginia (1950); and

WHEREAS, prior to initiating condemnation proceedings, AlexRenew conducted a public hearing pursuant to § 15.2-1903(B) of the Code of Virginia (1950), as amended; and

WHEREAS, pursuant to § 15.2-2204 of the Code of Virginia (1950), as amended, AlexRenew provided public notice in a newspaper of general circulation for two successive weeks, provided direct notice by certified mail to the Owners of the Properties, and held a public hearing on this matter at 1800 Limerick Street, Alexandria, Virginia 22314, at 6:00PM on March 17, 2020, at which all interested members of the public requesting to do so were permitted to speak; and

WHEREAS, at the public hearing, the Board of Directors of AlexRenew heard and considered comments from the public, if any, as well as information provided by AlexRenew staff; and

WHEREAS, the Board of Directors of AlexRenew has determined that its acquisition of the Easement as provided herein will comply with all applicable provisions of § 1-219.1 of the Code of Virginia (1950), as amended; and

WHEREAS, due to the deadlines imposed in conjunction with the Project, and that deadline imposed by applicable federal and state regulations, the initiation of condemnation proceedings utilizing "quick take" procedures is necessary pursuant to Va. Code §§ 15.2-5114(6), 25.1-200 et seq., and 25.1-300 et seq.

NOW THEREFORE, IT IS, ON THIS 17th DAY OF MARCH, 2020, HEREBY RESOLVED,

that the Project is approved as a public use, necessary to further AlexRenew's mandate to provide water and sanitary sewer service to residents of the City of Alexandria; and be it

FURTHER RESOLVED that acquisition of the Easements are necessary for the construction of the Project and that the Board of Directors of AlexRenew hereby directs that the Easements be acquired for the Project by condemnation or other means; and be it

FURTHER RESOLVED that AlexRenew's acquisition of the Easements as provided herein will comply with all applicable provisions of § 1-219.1 of the Code of Virginia (1950), as amended, including that such acquisition: (i) will take no more property than is necessary for the Project; (ii) will serve only public interests which dominate any private gain; and (iii) is for the primary purpose of serving public interests and not any private financial gain, private benefit, an increase in tax base or revenues, or an increase in employment or economic development; and be it

FURTHER RESOLVED that the Property and Easements are more particularly described in the Plats attached to this Resolution and the owner of the Property is AVR Alexandria Old Town Hotel LLC, and be it

FURTHER RESOLVED that the Board of Directors of AlexRenew hereby authorizes staff to do all things necessary or appropriate on behalf of the Board, and with the advice of legal counsel, to acquire the Easements for public use, by condemnation (including "quick-take" procedures pursuant to §§ 25.1-300 *et seq.* of the Code of Virginia (1950), as amended), if necessary, all as in accordance with the discussion of the Board in closed meeting and with applicable law; and be it

FINALLY RESOLVED, that a copy of this Resolution with attachment be filed with the papers of this meeting.

Board of Directors Resolution Condemnation Authorization March 17, 2020 Page 3 of 3

| The preceding Resolution was adopted on March 17, 2020, at a Regular Meeting of the Board of Directors of AlexRenew by a vote of ayes and nays. | | |
|---|--------------------|--|
| Chairperson | Clerk of the Board | |
| Dated: | Dated: | |



Board of Directors

John Hill, Chair James Beall, Vice Chair William Dickinson, Sec'y-Treas Bruce Johnson Adriana Caldarelli

Chief Executive Officer Karen L. Pallansch. P.E., BCEE

> General Counsel McGuireWoods, LLP

INTERNAL MEMORANDUM

TO: AlexRenew Board of Directors

FROM: Karen Pallansch, Chief Executive Officer

DATE: March 10, 2020

SUBJECT: Action Item – New Business, Joint Use

Approval of Contract No. 20-013: Tunnel System Resident Engineering and

Inspection Services

Issue:

AlexRenew requires a contract to provide Tunnel System Resident Engineering and Inspection (RE&I) Services to provide the construction oversight of the RiverRenew Tunnel System Project (Project).

Recommendation:

Staff respectfully recommends the Board authorize the Chief Executive Officer to award a professional services agreement to EPC Consultants, Inc. in the amount not to exceed \$3,099,299 to provide Tunnel System RE&I services for the RiverRenew Tunnel System Project between March 31, 2020 and June 30, 2021, the first year of an initial three-year term for the contract. Budgets for the subsequent years will be determined annually, based on an agreed-upon scope of work. The contract contains an option to renew for an additional three-year term.

Budget and Funding:

Funding for this contract is included in the FY2020 and proposed FY2021 budgets. This contract will be funded from the RiverRenew Tunnel System Project budget. The contract will expire March 30, 2026 assuming the second three-year term is exercised.

Discussion:

AlexRenew released the Request for Proposals for the Project, which is being procured as a design-build, on February 11, 2020. AlexRenew will be working with the shortlisted design-build teams through a collaborative process ahead of technical and price proposal submittal. Notice-to-Proceed for the Project is expected in December 2020 following selection of a design-build team. RE&I services are necessary for participation in the collaborative process and over the life of the Tunnel System Project's design-build contract.

On November 12, 2019, AlexRenew issued RFP-20-013. AlexRenew conducted the solicitation as a competitive negotiation in accordance with Virginia Code § 2.2-4302.2. AlexRenew received four (4) proposals and shortlisted three (3) respondents to interview. On February 11, 2020, the three shortlisted respondents provided a presentation and answered questions on their respective approaches. Each

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respondent was evaluated on team organization and commitment, key personnel qualifications, related project experience, and design-build management approach. After proposal evaluations and discussions, EPC Consultants, Inc. was the highest ranked respondent for this solicitation.

Congruence with AlexRenew Strategic Plan:

| This action enables our strategy of Operation | nal Excellence. |
|---|-----------------|
| ACTION TAKEN: | |
| APPROVED: | DISAPPROVED |
| APPROVED WITH N | MODIFICATION: |
| MODIFICATIONS: | |



Board of Directors

John Hill, Chair James Beall, Vice Chair William Dickinson, Sec'y-Treas Bruce Johnson Adriana Caldarelli

Chief Executive Officer Karen L. Pallansch. P.E., BCEE

> General Counsel McGuireWoods, LLP

INTERNAL MEMORANDUM

TO: Alexandria Renew Board of Directors

FROM: Karen Pallansch, Chief Executive Officer

DATE: March 10, 2020

SUBJECT: Action Item – New Business, Alexandria Only

Request for Board Member Participation on the Ellen Pickering Award Committee

Issue:

The AlexRenew Board of Directors has a representative on the annual selection committee to choose the 2020 recipient of the Ellen Pickering Award.

Recommendation:

Staff respectfully recommends that the Board decide upon a member to serve as AlexRenew's representative on the Ellen Pickering Environmental Excellence Award Selection Committee, and notify the CEO of this year's Board representative.

Budget and Funding: N/A

Discussion:

For the past eleven years, AlexRenew has partnered with the City of Alexandria Environmental Policy Commission to award the Ellen Pickering Environmental Excellence Award. This annual award program selects and formally recognizes outstanding citizens or groups who have demonstrated a commitment to protecting the natural environment and promoting environmental sustainability within the City of Alexandria. The award selection committee typically is made up of a member of Mrs. Pickering's family, a member of the AlexRenew Board of Directors, a member of AlexRenew staff, and two members of the Environmental Policy Commission. Board members who have served on this committee recently include John Hill (2015 -2017) and Patti Turner (2018, 2019).

The Ellen Pickering Environmental Excellence Award is named to honor Mrs. Pickering's lifelong dedication to preservation and conservation in the City of Alexandria. Frances Ellen Pickering, a long-time City activist, first gained recognition for her lobbying efforts that, almost 50 years ago, helped to create the Mount Vernon Trail between Alexandria and Washington. An active preservationist and conservationist, she was deeply committed to preserving and enhancing the City's waterfront. She urged the adoption of the City's Open Space Plan, lobbied to preserve Founder's Park and protect it from high-rise development, and implemented the planting of 1,000 citizen-donated cherry trees during her tenure as chair of the Alexandria Beautification Commission.

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Mrs. Pickering was elected to City Council as an independent, serving for one term between 1976 and 1979. She also served on numerous City boards and commissions, including the Alexandria Beautification Commission, the Alexandria Sanitation Authority, the Ad Hoc Committee on Potomac Yard, the Potomac Greens Task Force, and the Open Space Steering Committee. She also chaired the Northern Virginia Conservation Council for many years. She won two Salute to Women Awards from the City's Commission on Women. She was also an active member of the League of Women Voters and the Alexandria chapter of the American Association of University Women.

Nominees for this award may be individual Alexandria citizens or an Alexandria-based group, club, organization, or corporate neighbor. The recipient(s) of the award will have a tree planted in their honor during Alexandria Earth Day 2020.

Timing: The award will be presented at the Alexandria Earth Day festival on Saturday, May 2, 2020, at Lenny Harris Memorial field near George Washington Middle School. Details of the schedule will be determined by the committee. The nomination deadline is on Friday, March 25, 2020. The award committee will score the nominations individually and meet (preferably via teleconference) to select an award recipient.

Nomination Criteria: Citizens nominated for the Ellen Pickering Environmental Excellence Award must be residents of the City of Alexandria. Groups, clubs, organizations, and corporations must operate within the City of Alexandria. The actions of the nominees must have a direct impact on the environment and natural resources within the City of Alexandria.

Applicable Selection Focus Areas: Potential topics applicable to the award criteria include: Natural resource preservation
Energy conservation
Education outreach regarding environmental sustainability
Water conservation
Waste reduction and/or materials reuse/recycling
Promotion of clean air
Climate Change Mitigation

Level of Committee Activity: Participants will be required to review applications and meet to discuss rankings. Estimated time commitment is four hours.

Congruence with AlexRenew Strategic Plan:

Supports the Board Outcome of Community Benefit through Public Engagement and Trust.

| ACTION TAKEN: | | |
|---------------|------------------------|--------------|
| | APPROVED: | DISAPPROVED: |
| | APPROVED WITH MODIFICA | ATION: |
| | MODIFICATIONS: | |

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City Council/AlexRenew Board

CSO Subcommittee/Workgroup Meeting No. 9 Thursday, February 27, 2020, 5:00 PM – 7:00 PM Alexandria Renew Enterprises, Conference Room EC 600

- 1. Welcome
- 2. Program Presentation (Update)
 - a. Tunnel System Project Procurement
 - b. Construction Activities at AlexRenew
 - c. Program Cost
 - d. Permitting and Third Party Coordination
 - e. Stakeholder Outreach
- 3. Questions and Discussion
- 4. Upcoming Workgroup Meetings
 - a. Next Meeting Date

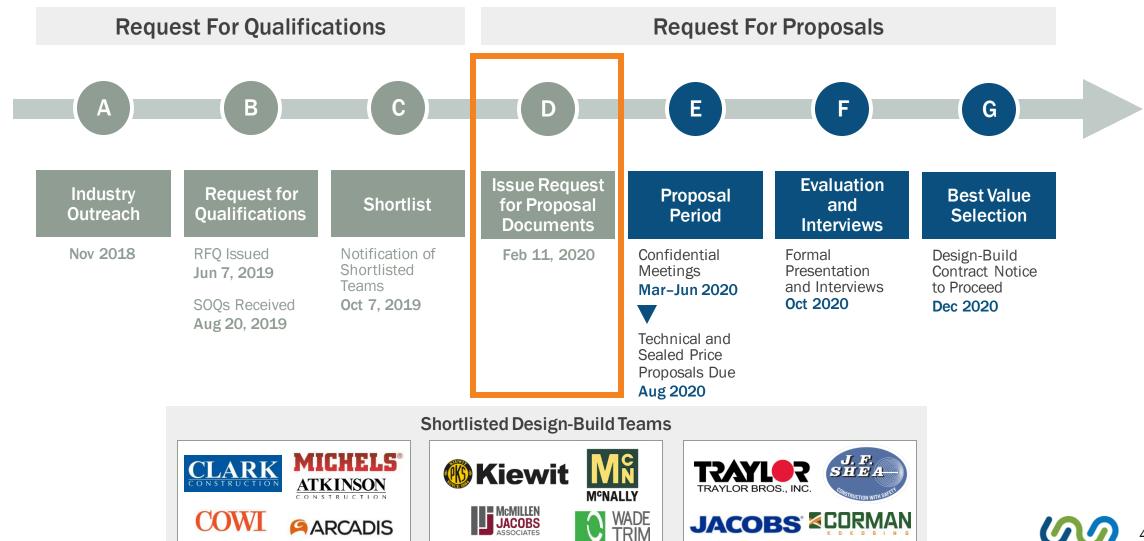


Presentation Outline

- Tunnel System Project Procurement
- Construction Activities at AlexRenew
- Program Cost
- Permitting and Third Party Coordination
- Stakeholder Outreach
- Next Steps

Tunnel System Procurement

100% Request for Proposal Documents were Issued to the Shortlisted Design-Build Teams on February 11, 2020



Proposed Meetings with Shortlisted Design-Build Teams throughout Step Two of the Procurement Process

| March 4 | Week of March 30th | Week of May 11th | Week of June 15th | Week of June 22nd |
|--|--|---|---|---|
| Kickoff Meeting | Confidential Meeting No. 1 | Confidential Meeting No. 2 | Terms & Conditions Meeting | Confidential Meeting No. 3 |
| Non-confidential meeting with all teams to review Request for Proposal Documents | Waterfront Tunnel Shafts and Diversion Facilities Baseline Reports Alternative Technical Concepts Other Topics | Hooffs Run Interceptor Alternative Technical Concepts Previous Meeting Topics Other Topics | Discuss contract terms and conditions with Shortlisted Design-Build Teams in a confidential setting | Tunnel Dewatering and Wet Weather Pumping Station Maintenance of Plant Operations System Integration Alternative Technical Concepts Previous Meeting Topics Other Topics |

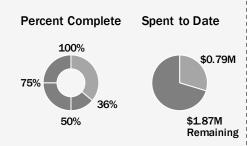
Construction Activities at AlexRenew

RiverRenew Construction Projects at AlexRenew are on Schedule for March 2021 Completion

108 to 116 MGD Upgrade

Vendor: ACE
Contract Amount: \$2,665,000
Construction Finish: 12/19/2020

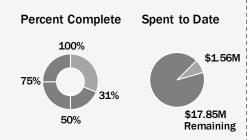
- Accomplished Contract Milestone #1 (first pump 7-day operational test)
- Prepared for second pump shutdown



Building J Facilities Relocation and Decommissioning

Vendor: Clark Construction Contract Amount: \$19,409,800 Construction Finish: 4/7/2021

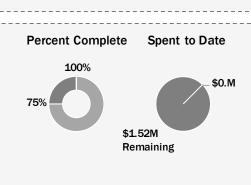
- Building G2 roof abatement and demo
- Building G1 mechanical, electrical and architectural demolition



WRRF Site Security and Access

Vendor: Sorensen Gross Company **Contract Amount:** \$1,527,000 **Construction Finish:** 2/14/2020

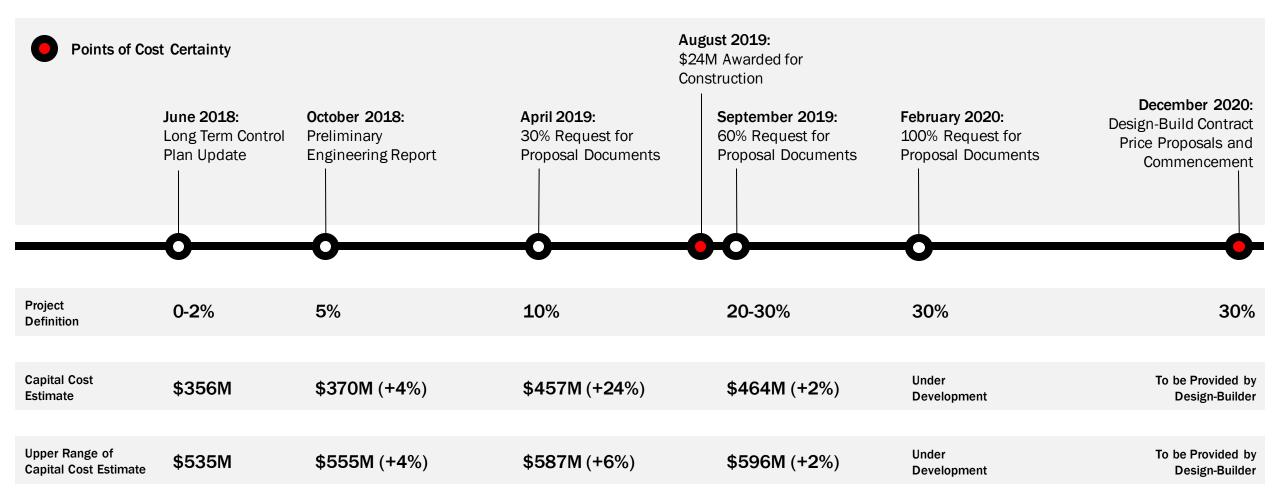
- Installed reinforcing for West Gate wall
- South Gate milling and asphalt
- Guard booths delivered





Program Cost

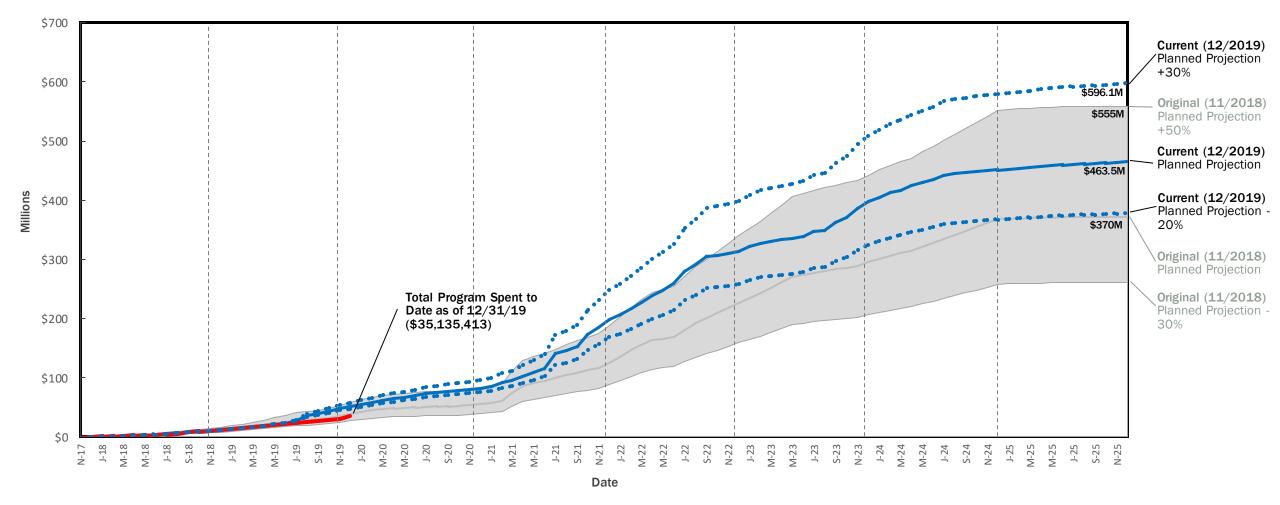
Evolution of RiverRenew Program Capital Cost Since Long Term Control Plan Update



Illustrated % change represents change between each capital cost estimate



Current RiverRenew Spending Plan based on the 60% RFP Documents



AlexRenew has Solicited Funds from a Variety of Sources to Fund RiverRenew and Minimize Rate Impacts

Paygo

- Pay as you go cash funding
- 15% of the capital improvement program per year

Virginia Clean Water Revolving Loan Fund

- Approved loan of \$315M in FY20 for Building J and Tunnel System projects
- Can apply for additional capital each year
- Current commitment funds
 51% of costs associated with Building J and Tunnel
 System projects: can fund
 100% of projects

Water Infrastructure Finance and Innovation Act

- Invited to apply for a loan of up to \$189M
- Fund up to 49% of eligible costs associated with the Tunnel System Project

Grant Funding

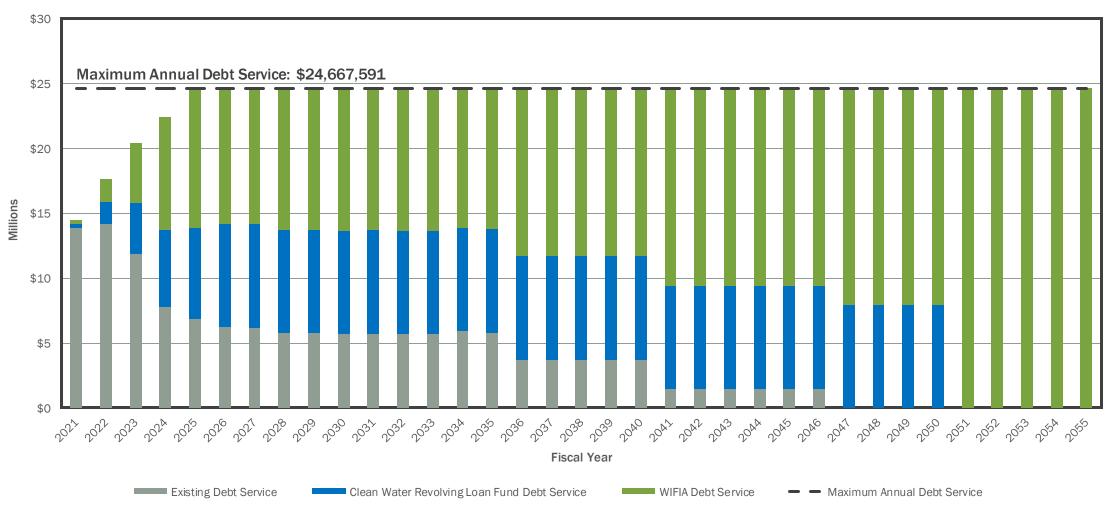
- \$25 million in grant funding approved by Virginia General Assembly in April 2019
- Additional funding request of \$65 million incorporated in Governor's 2021 legislative package to the Virginia General Assembly

AlexRenew Identified Low Cost Funding Sources at an Early Phase of RiverRenew

| Source | PAYGO (Cash) | Virginia Clean Water Revolving Loan Fund (Subsidized) | Water Infrastructure Finance and Innovation Act (WIFIA) | VRA's Clean Water Revolving Loan Fund (Market-Rate) | VRA's Pooled Financing Program | AlexRenew Issued Revenue Bonds |
|-------------------|--|--|---|--|-----------------------------------|-----------------------------------|
| Amount | Subject to financial results, reserve policy & rates | TBD | Up to 49% | TBD | Up to 100% | Up to 100% |
| Transaction Costs | None | Very Low | High | Very Low | Medium | High |
| Ongoing Costs | None | Lowest (State & Federally Subsidized) | Very Low (Federally Subsidized) | Low | Low | Low |
| Considerations | Pressure on rates, asset life, and intergenerational equity | Availability; federal contracting requirements; potential prepayment limitations | Availability; federal contracting requirements | Availability; federal contracting requirements; potential prepayment limitations | Prepayment Iimitations | Prepayment Iimitations |

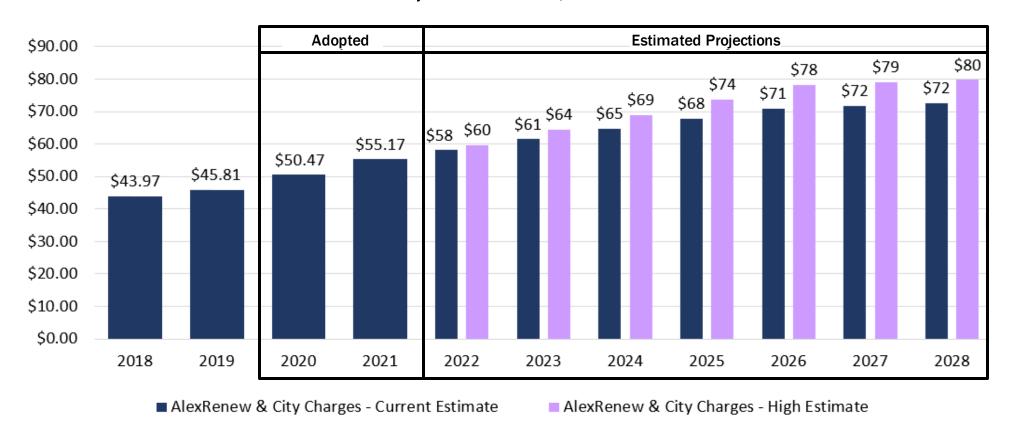
NOTE: Financing tools above are long-term tools. AlexRenew may also utilize interim financing tools.

Estimated Future Debt Service to Fund RiverRenew through VCWRLF and WIFIA



The Estimated Rate Impact of RiverRenew on the Monthly Bill is Anticipated to be Under \$30

Monthly Residential Bill at 4,000 Gallons



Permitting & Third Party Coordination

Major RiverRenew Permits and Easements Update

| Permit | Issuant | Status |
|---|--------------------|--|
| DSUP for Tunnel System | City of Alexandria | Approved – July 9, 2019 |
| DSUP for TDPS | City of Alexandria | Approved – September 14, 2019 |
| Floodplain Analysis/No-Rise Certification | City of Alexandria | Approved – July 3, 2019 |
| Environmental Assessment | NPS | Virginia Department of Historic Resources (VDHR) commented on Programmatic Agreement – December 2019 NPS sent revised Programmatic Agreement to VDHR – February 4, 2020 |
| Construction ROW Permits | NPS | Open, approval expected May 2020 |
| Clean Water Act Permits | USACE, VDEQ, VMRC | Open, approval expected March 2020 |
| Land Use Permit (tunnel crossing) | VDOT | Approved – December 6, 2019 |

| Project Component | Owner | Status |
|------------------------|---|--|
| Waterfront Tunnel | Boulevard CondominiumsPrivate Homes (2 total)St. Mary's CemeteryRTN East LLC | Negotiations complete pending closing documents (1) Negotiations ongoing (1) Negotiations ongoing (1) Agreement executed |
| Hooffs Run Interceptor | AVR Alexandria (Marriot)Duke St. Square AssociationPresbyterian Cemetery | Negotiations ongoing Negotiations complete pending closing documents ⁽¹⁾ Negotiations complete pending closing documents ⁽¹⁾ |
| WRRF Staging | Alder Branch | Agreement executed |

⁽¹⁾ AlexRenew Board authorized acquisition of easements and authorized condemnation, if necessary, on November 19, 2019.

Stakeholder Outreach

The Next RiverRenew Stakeholder Advisory Group will be Established through City Council to Support Construction

Membership

8-member group committed to being active and engaged in the stakeholder process.

Potential Member Groups

| Outfall 001 | North Old Town Independent Citizens' Association | | |
|----------------|--|--|--|
| Outrail OO1 | Tobacco Quay, Waterfront Residences or Rivergate | | |
| Outfall 002 | Old Town Civic Association | | |
| | South Old Town | | |
| 0.15-11000/4 | Eisenhower Partnership | | |
| Outfalls 003/4 | Carlyle community or Duke Street corridor | | |
| At large | Resident with interest in RiverRenew | | |
| At-large | Resident with engineering or construction background | | |

Comments and Feedback from Workgroup?

Charge

- Monitor construction progress
- Communicate progress to the community by leveraging existing networks
- Identify concerns and receive input from the public
- Provide recommendations regarding mitigation of construction impacts

Timeframe

Term: January 2021 – January 2022

Meetings: Every other month

Term Period: 1 year



RiverRenew Pop-ups are Growing Program Awareness in Alexandria









The January 21, 2020 Market Square Plaza Pop-up engaged over 50 people, including Councilwoman Amy Jackson

Upcoming Pop-ups:

2/28 Eisenhower Metro **Station**

3/23 **African American** Heritage Park

4/13 Market **Square** Plaza

5/22 6/13 Waterfront **Torpedo Park Factory**

7/18 **Fort Ward** Park

8/21 Market Square Plaza

9/25 John Carlyle Square

10/22 **Oronoco Bay** Park

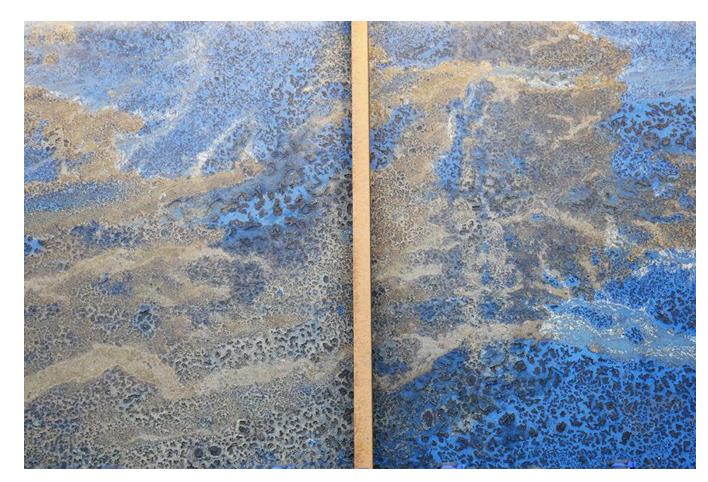
11/20 **Jones Point** Park

12/21 Market Square Plaza

Comments and Feedback from Workgroup?

Sto Len, AlexRenew's Artist in Residence will Create a New Artwork Series Called RENEWAL that will use Alexandria's Water as his Subject and Medium

- RENEWAL aims to enhance Alexandria's relationship to local water by providing an opportunity for the public to engage with waterfront sites in new ways:
 - Outdoor Workshops focused on printmaking (suminagashi, gyotaku, cyanotype)
 - Performances
 - Live Streaming via Mobile Art Lab
 - Works on Water Radio
 - Water Walk
- Approved by Artist In Residence Task Force on February 5, 2020
- Presented at Alexandria Commission for the Arts on February 18, 2020



Next Steps

RiverRenew Next Steps:

- Begin Collaborative Process with Shortlisted Design-Build Teams
- Continue construction at AlexRenew
- Continue implementing community outreach campaigns
- Upcoming Council-Board Workgroup Dates:
 - April June 2020
 - October December 2020

Design-Build Contract Award

Comments and Feedback from Workgroup?

ALEXANDRIA TENERPRISES*

Monthly Financial Report

Month: February 2020

Overview

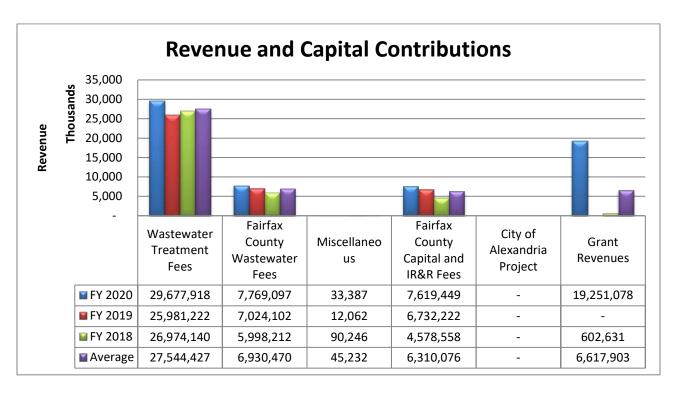
Monthly performance of AlexRenew's annual approved budget is reviewed and evaluated against actual to planned spend rates, historical trends, appropriate benchmarks and internal financial policies, to ensure overall organizational financial stability.

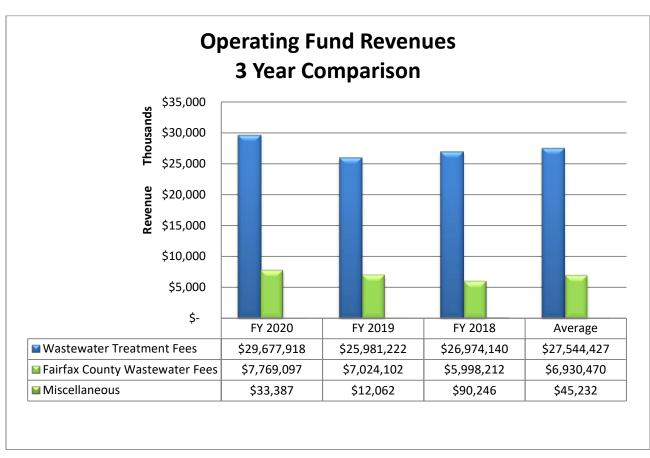
Currently, as the summary data herein will indicate, AlexRenew is trending slightly above its FY20 consolidated revenue budget and below its consolidated expense budget, year-to-date.

Revenues

- FY20 operating revenues total \$37.4 million through the end of February with approximately \$29.6 million in Wastewater Treatment Charge revenue and \$7,769,097 collected from Fairfax County. Wastewater Treatment Charge revenue is approximately \$3.7 million (14.23%) more compared to the same time period in FY19, and \$445,918 (1.53%) above the Fiscal 2020 YTD budget.
- Our revenue performance is primarily driven by billed flows that may be impacted by seasonality and by the Virginia American Water meter reading process, which can vary month-to-month.
- The Fairfax County operating expense charge and IR&R contribution YTD are on budget respectively. Fairfax County capital outlay contributions are also in-line with capital expenditures.









Expenses

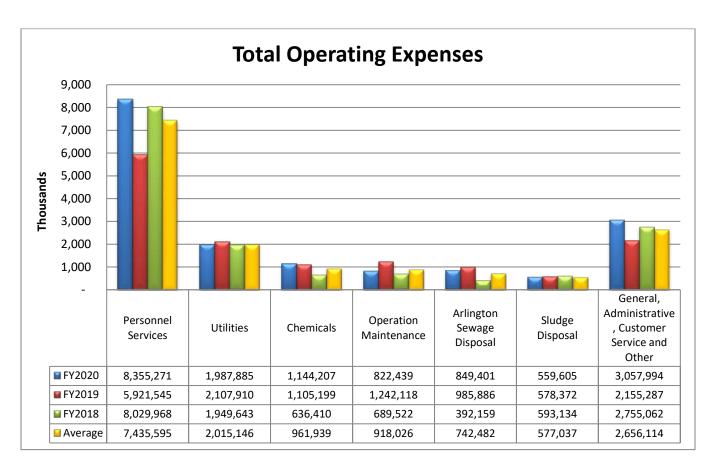
FY20 operating and maintenance expenses are approximately 12% or \$2.36 million under our year-to-date budget, representing a spend rate of 58.4%. An overall decrease in Operations and Maintenance costs and Utilities accounts primarily for this variance.

Capital outlay expenses are \$20.2 million year-to-date, representing a spend rate of 47.6%.

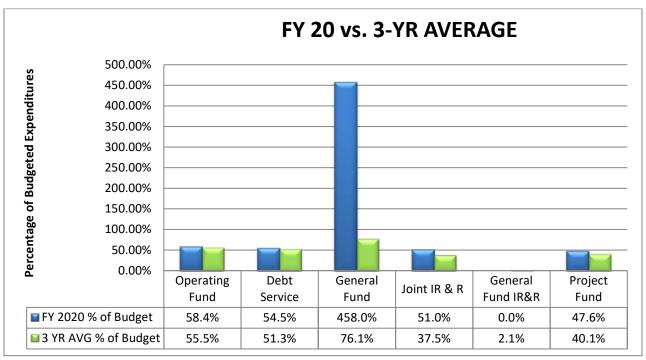
At eight (8) months into our fiscal year, our overall spend rate is 60.1% of our total budget.

EXPENSES BY FUND

| ACTUAL VS. BUDGET | | | | | | | | | | SPEND | |
|-----------------------|-----------------------|---------|----|---------|----|--------|----|---------|-------------|-------------|---------------|
| | Through February 2020 | | | | | | | RATE | | | |
| (Millions of Dollars) | | FY 2020 | FY | TD 2020 | 3 | YR AVG | FY | TD 2020 | FY 2020 | 3 YR AVG | Variance FY20 |
| Expenses (By Fund) | | BUDGET | Α | CTUAL | | ACTUAL | В | UDGET | % of Budget | % of Budget | to 3 YR AVG |
| Operating Fund | \$ | 28.45 | \$ | 16.60 | \$ | 15.46 | \$ | 18.97 | 58.4% | 55.5% | 2.8% |
| Debt Service | | 14.22 | | 7.75 | | 7.53 | | 9.48 | 54.5% | 51.3% | 3.2% |
| General Fund | | 1.76 | | 8.06 | | 3.03 | | 1.17 | 458.0% | 76.1% | 382.0% |
| Joint IR & R | | 4.32 | | 2.20 | | 1.74 | | 2.88 | 51.0% | 37.5% | 13.5% |
| General Fund IR&R | | 0.07 | | - | | 0.01 | | 0.05 | 0.0% | 2.1% | -2.1% |
| Project Fund | | 42.44 | | 20.20 | | 12.20 | | 28.29 | 47.6% | 40.1% | 7.5% |
| Total | \$ | 91.26 | \$ | 54.82 | \$ | 39.98 | \$ | 60.84 | 60.1% | 48.8% | 11.3% |





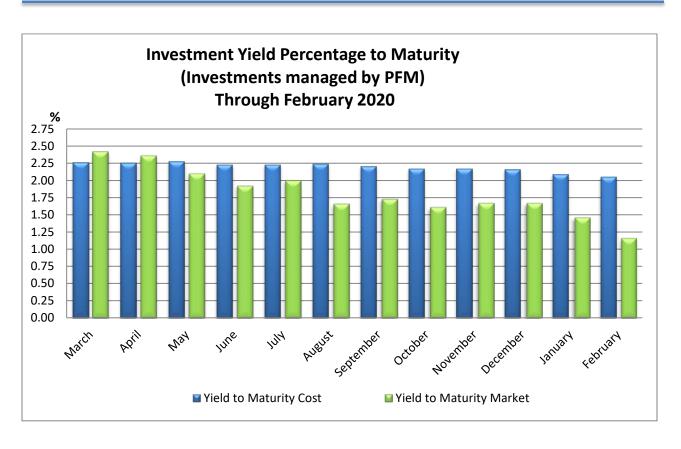


^{*} Increase in General Fund expenditures due to Alexandria-only RiverRenew easement payment

<u>Investments</u>

PFM Investment Advisors manages approximately \$21 million of AlexRenew's \$27.5 million investment portfolio. The following graph demonstrates current earnings on investments of approximately 2.05%; a level significantly higher than general bank deposit earnings rates.



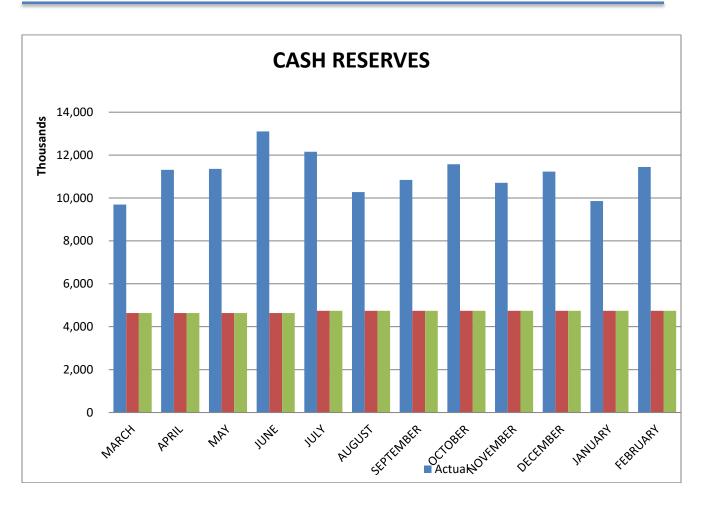


Cash Reserves

Our Indenture requires that we maintain a balance on deposit in our Operating Fund equal to not less than 60 days of budgeted operating expenses. AlexRenew Financial Policy requires a balance on deposit in our General Reserve sub-Fund also equal to not less than 60 days of budgeted operating expenses. In total, these combined compliance conditions require AlexRenew to maintain at least 120 days cash on hand, and for FY20 this equals a minimum of \$9,484,522. The chart and graph below demonstrate that AlexRenew currently exceeds this requirement.

| Board Policy 120 Days Operating-General fund Cash Reserve | FY 2020 Actual | Percentage of Goal | | |
|---|----------------|--------------------|--|--|
| As of February, 2020 | | | | |
| Total Operating Cash | \$ 3,869,892 | | | |
| Total Certificates of Deposit (Cash Equivalent) | \$ 2,835,192 | | | |
| Total Operating Cash | \$ 6,705,084 | | | |
| Total General Reserve Sub-Fund Cash | 4,742,261 | | | |
| Total Operating and General Reserve Sub- Fund Cash | 11,447,345 | 121% | | |





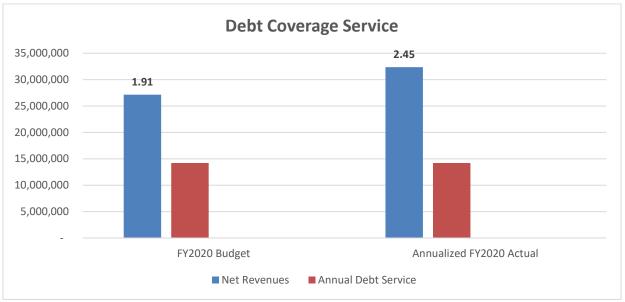
Debt Service Coverage

Our Indenture also requires AlexRenew to maintain a minimum debt service coverage such that Revenues less Operating Expenses or Net Revenues (each term as defined in the Indenture) is at least 1.10x our parity debt service due in any fiscal year. Compliance with our Board-approved financial policies requires AlexRenew to maintain a higher minimum debt service coverage of at least 1.50x applying the same criteria as defined above.

In both cases, AlexRenew currently exceeds its compliance standard as indicated in the graph below. The 2.45x designated in the graph below represents projected coverage for FY20 based on actual results to date. We also note our anticipated coverage of 1.91x based on original FY20 budget expectations. As a result; we are well ahead of our budgeted projection, as well as our minimum policy level.



| | | FY 2020 |
|---|----------------|------------|
| Financial Policy Compliance - All-In Debt Coverage | FY 2020 Actual | Budget |
| Gross Revenues Available for Debt Service Coverage: | | |
| Wastewater Treatment Charges - Alexandria | 44,516,878 | 43,848,000 |
| Fairfax County Operating Expense Charge | 11,653,646 | 11,653,647 |
| Reimbursement from other systems | 50,080 | - |
| Investment Income | 1,053,575 | 115,000 |
| Less Restricted Investment Income | - | - |
| Total | 57,274,178 | 55,616,647 |
| Operating Expenses | 24,905,375 | 28,453,556 |
| Net Revenues | 32,368,803 | 27,163,091 |
| Annual Debt Service | 14,220,146 | 14,220,146 |
| Calculated All-In Debt Coverage | 2.28 | 1.91 |
| Financial Policy Target | ≥150% | ≥150% |



Glossary:

Revenue Fund

All revenue receipts of Alexandria Renew are deposited in the Revenue Fund.

The Operating Fund

The Operating Fund accounts for the administration and maintenance of the wastewater treatment system. By Board policy, the Operating Fund shall maintain 120 days of cash in reserve as established by Board Policy.

Parity Debt Service Fund

The Parity Debt Fund shall have deposited in it one-twelfth (1/12th) of the annual required debt payment



due within the budget year. Deposits are restricted funds for use to make semiannual payments in accordance with the Alexandria Renew Trust Agreements.

Joint Improvement, Renewal & Replacement (IRR) Fund

The IR&R Fund receives deposits directly from Fairfax County (60% of IR&R budget) and from AlexRenew customer revenue (40% of IR&R budget) for asset renewal of joint use facilities. The contribution to the IRR Fund is 0.7% of the total amount of capital expenditures made subsequent to October 1, 1997, for the joint portion of the system, as set forth by the service agreement with Fairfax County.

Project Fund

The Project Fund records the cost of each joint use capital project included in the Alexandria Renew Capital Improvement Plans (CIP).

The plans for current and future capital projects, both joint and City only, is summarized in a Ten-Year CIP. City use only CIP are accounted for within the General Fund.

General Fund

The General Fund serves as reserve fund to be used for any lawful purpose of the Authority. Deposits to the General Fund are made from the Revenue Fund after all other fund expenditures and requirements have been satisfied. Alexandria Renew principally uses the General Fund to finance specific capital improvements and to provide sufficient reserves in accordance with policy.

CEO Board Report February 2020

Dear Members of the Board of Alexandria Renew Enterprises,

In February, we kicked off two new projects with students from local universities to help us develop potential solutions to real-world challenges. The first project is with Howard University students who will be creating a design for the new North Potomac pump station. This design will be submitted to WEF's prestigious Student Design Competition, a yearly contest that recognizes student achievement in innovative design. While AlexRenew may not use the entire design, we look forward to the fresh perspective that this group of young people will bring.



Staff Larry Cable and Monica Billger lead a tour of Four Mile Run Pump Station for Howard University Students.

In addition, staff is also working with a group of policy students from American University on a survey of successful non-dispersible wipes reduction programs. These students will be developing a database of wipes reduction programs in the U.S. and policy recommendations to help inform future work at AlexRenew.

We value these partnerships with our local universities. For a small investment of our time, student-lead research can help inspire innovative solutions at AlexRenew and support the next generation of water professionals.

On February 10, the Finance and Audit Committee met to review debt financing for the RiverRenew program.

On February 27, a Council/Board Workgroup meeting was held at AlexRenew.

Operational Excellence

Precipitation for February at the Reagan National Airport was 3.21 inches, which is above the Washington, D.C. historical average precipitation of 2.62 inches for the month. There were no overflows in the collection system or at the plant during the month.

Biosolids production for February was 1,955 wet tons, all of which was beneficially reused through land application in the Virginia counties of King George, King William, Westmoreland, and King and Queen. The biosolids were land applied as Class B biosolids.

AlexRenew met all Virginia Pollutant Discharge Elimination System (VPDES) effluent parameters for February 2020.

| Treatment | Daily Average Flow | Carbonaceous Biochemical Oxygen Demand | Total Suspended Solids | Ammonia (as N) | Dissolved Oxygen | Total Nitrogen ¹ | Total Nitrogen LOAD | Total Phosphorus | Total Phosphorus LOAD |
|-----------|--------------------------|--|------------------------------|-----------------------|---------------------|--------------------------------|---------------------------|----------------------|-----------------------------|
| | | (Monthly Average) | (Monthly Average) | (Monthly Average) | (Minimum) | (Annual Average) | (YTD) | (Monthly Average) | (YTD) |
| | MGD | mg/L | mg/L | mg/L | mg/L | mg/L | lb | mg/L | lb |
| Permit | 54.0 | 5.0 | 6.0 | Seasonal ² | 6.0 | 3.0 | 493,381 | 0.18 | 29,603 |
| Reported | 41.9 | <ql< th=""><th>2.4</th><th>1.54</th><th>9.1</th><th>4.0</th><th>78,555</th><th>0.13</th><th>2,225</th></ql<> | 2.4 | 1.54 | 9.1 | 4.0 | 78,555 | 0.13 | 2,225 |

NOTES

1. Total Nitrogen expressed as year-to-date average.

2. Ammonia has seasonal limits:

November – January: 8.4 mg/L
 February – March: 6.9 mg/L
 April – October: 1.0 mg/L

Public Engagement and Trust

Tours and Events

In February, the Environmental Center welcomed 964 visitors affiliated with nine different organizations. We also participated in six events that reached more than 500 adults and young people in the community.

Customer Service

Customer Service received 2,356 calls in February, with 48% of callers opting for self-service. Average call answer time was 16 seconds. Call Center staff also answered 154 customer emails.

Social Media and Website

Seventy percent of people who engaged with us on Facebook during February were from the City of Alexandria; the majority (67%) were women. We had 1,200 active, organic engagements on Facebook as evidenced by likes, comments, and shares (the industry average is 232). We have 3,447 Facebook Fans.

AlexRenew had 1,195 organic engagements on Twitter, 279 on LinkedIn, and 85 on Instagram. We have 3,472 followers on Twitter, 2,116 on LinkedIn (6 new followers), and 189 Instagram followers. Our website had 9,634 visitors and 30,920 page views during February. We had 112 visitors click through to our website from social media. The RiverRenew website had 663 visitors and 1,602 page views during January.

Watershed Stewardship

In February, I attended the National Association of Clean Water Agencies (NACWA) Winter Meeting.

RiverRenew

On March 4, the RiverRenew Program hosted the three shortlisted Design-Build teams to kick-off the Collaborative Process for the Tunnel System Project. The Collaborative Process will last from March to June and includes a series of confidential meetings with each design-build team to talk through the technical approaches to constructing tunnel system.

As part of the ongoing Pop-up Campaign for RiverRenew, on February 28, the RiverRenew team held a pop-up event at the Eisenhower Avenue Metro Station. March's pop-up event is scheduled for March 23 in the Hooffs Run Park and Greenway to the east of Commonwealth Ave.

Adaptive Culture

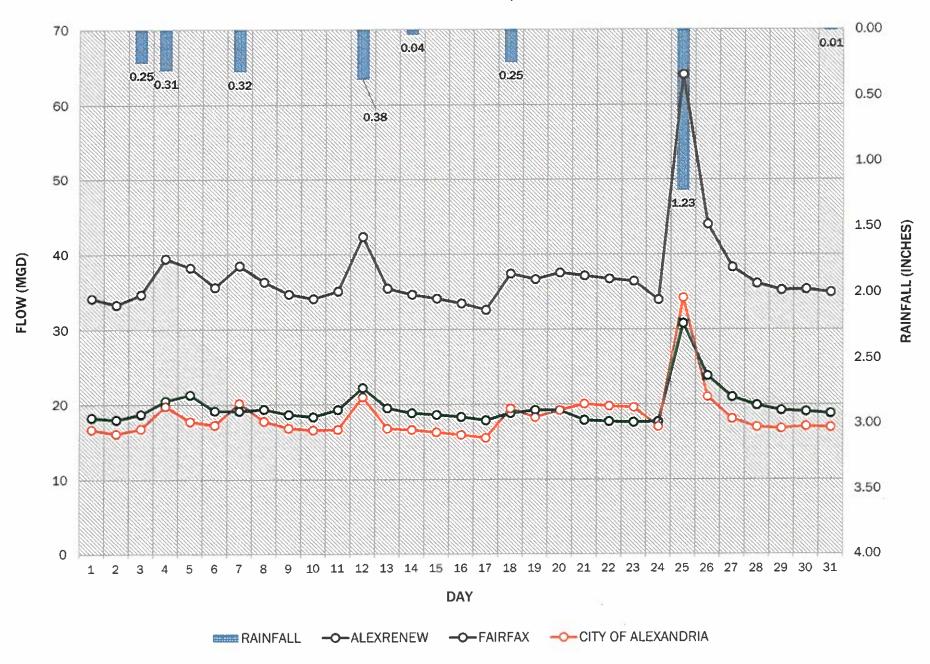
From April 30, 2018, we have logged 288,472.6 hours without a lost time accident.

Thank you for your ongoing dedicated service to AlexRenew.

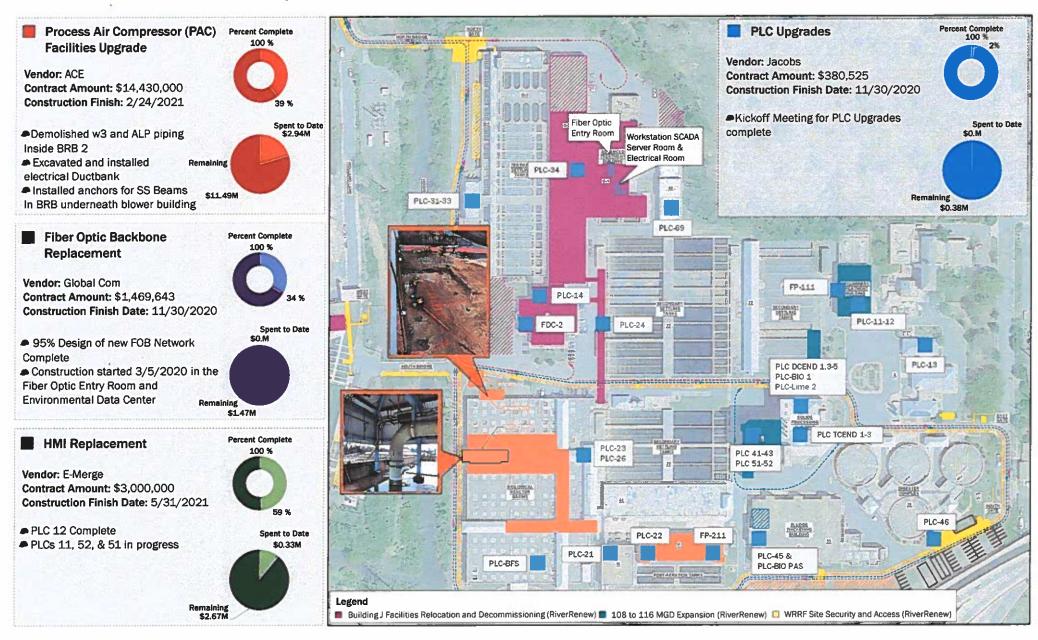
Regards,

Karen Pallansch Chief Executive Officer

ALEXRENEW DAILY FLOWS, JANUARY 2020



AlexRenew Construction Projects Progress At-a-Glance



RiverRenew Board of Directors Dashboard // Month Ending: February 29, 2020



Program Schedule

| | 0.0 | | | | | | | | | | | | | | | | |
|--|-------------------|---------------------|-----------------|-------------------------|------|------|-------|------|---|--------|------------------|--------------|-------------|-------------------------|------------|----------------------|--------------|
| Contract | Current Phase: | Schedule Status: | Cost Status: | % Complete by Contract: | 2017 | 2018 | 2019 | 2020 | 2 | 2021 | | 2022 | 20 |)23 | 202 | 24 | 2025 |
| 108 to 116 MGD Expansion | | | | | | | | | | | | | | | | | |
| Primary Effluent Pumps Pull-Out Assemblies | Fabric | • | 0 | 100.0 | | | • | | | L | egend : | | | | | | |
| Construction | Constr | | | 43.0 | | | - | | | | Plannir | ng | Pro | ocuremen | t | Design | |
| Building J Facilities Relocation and Decommissioning | | | | | | | | | | | LGL / CPMTs | | Fab | nstruction prication | • | | |
| MCCs | Fabric | | | 100.0 | | | | | | \top | _ | Date for Boa | | | | | |
| Laboratory Casework | Fabric | | 0 | 93.0 | | | | | | | On Sch Budget | edule/ On | O Ca | ution | | Behind S Over Bud | |
| Chillers & Air Handling Units | Fabric | | 0 | 100.0 | | | | | | F | RFQ = Rec | quest for Qu | alification | RFP = F | Request fo | r Proposa | I |
| Heat Exchangers | Fabric | 0 | 0 | 100.0 | | | | | | | Preser | nt Quarter | | Act | ual Forec | asted Com | pletion Date |
| Construction | Constr | 0 | 0 | 36.0 | | | | | | | | | | | | | |
| Tunnel System | | | | | | | | | | | | | | | | | |
| Tunnel System | Planning | 0 | 0 | 8.2 | | | RFQ • | RFP | | | | | | | | | |
| WRRF Site Security and Access | Constr | •* | 0 | 70.0 | | | | | | | | | | | | | |

^{*}Schedule delay does not affect the RiverRenew Critical Path.

February 29, 2020

Summary of Upcoming Activities

| Date: | Upcoming Activities: |
|-----------|---|
| 3/23/2020 | Hooffs Run Pop-Up |
| 3/30/2020 | Tunnel System Project Confidential Meeting No.1 (1 day per Shortlisted Team during this week) |

RiverRenew Board of Directors Dashboard // Month Ending: February 29, 2020



Contract Award Status

| Contract | Contract No.: | Date of Contract Award: | Vendor: | Contract Amount: | Notice to Proceed: | Construction / Services Start Date: | Construction / Services Finish Date: |
|--|------------------|-------------------------------|--------------------------|---------------------------|-----------------------|-------------------------------------|--------------------------------------|
| 108 to 116 MGD Expansion | | | | | | | |
| Primary Effluent Pumps Pull-Out Assemblies | 19-001 | 12/19/2018 | Flowserve | \$235,478 ³ | 12/20/2018 | 12/21/2018 | 9/23/2020 |
| Construction | 19-072 | 7/26/2019 | ACE | \$2,665,000 | 7/29/2019 | 7/29/2019 | 11/30/2020 |
| Wastewater Services Resident Engineering & Inspection ¹ | 19-031 | 6/11/2019 | Hazen and Sawyer, P.C. | \$522,120 | N/A | 7/2/2019 | 6/30/2024 |
| Engineering Services During Construction (ESDC) ² | 14-017-2 | 7/11/2019 | CH2M Hill Engineers, Inc | \$280,320 | N/A | 7/12/2019 | 11/30/2020 |
| Building J Facilities Relocation and Decommissioning | | | | | | | |
| MCCs | 19-016 | 2/26/2019 | Rexel | \$42,068 ⁴ | 2/27/2019 | 2/27/2019 | 10/30/2020 |
| Lab Casework | 19-017 | 4/4/2019 | Nycom | \$64,846 ⁵ | 4/8/2019 | 4/8/2019 | 10/30/2020 |
| Chillers and Air Handling Units | 19-018 | 4/1/2019 | Johnson Controls | \$65,328 ⁷ | 4/3/2019 | 4/3/2019 | 10/30/2020 |
| Heat Exchangers | 19-019 | 4/1/2019 | United Energy Products | \$7,636 ⁶ | 4/8/2019 | 4/8/2019 | 10/30/2020 |
| Construction | 19-064 | 6/11/2019 | Clark | \$19,409,800 | 7/9/2019 | 7/9/2019 | 3/30/2021 |
| Engineering Services During Construction (ESDC) ² | 18-006 | 6/11/2019 | CH2M Hill Engineers, Inc | \$885,963 | N/A | 7/1/2019 | 3/30/2021 |
| Wastewater Services Resident Engineering & Inspection ¹ | 19-031 | 6/11/2019 | Hazen and Sawyer, P.C. | \$994,924 | N/A | 7/2/2019 | 6/30/2024 |
| Tunnel System | | | | | | | |
| RiverRenew Owner's Advisor (OA) Scope of Services and Budget for Amendment No. 3 | 17-022 | 6/18/2019 | Brown & Caldwell | \$16,968,912 ⁸ | N/A | 7/1/2019 | 6/30/2020 |
| Wastewater Services Resident Engineering and Inspection ¹ (Programmatic) | 19-031 | 6/11/2019 | Hazen and Sawyer, P.C. | \$346,024 | N/A | 7/2/2019 | 6/30/2024 |
| Wastewater Services Resident Engineering & Inspection ¹ (WRRF Site Security and Access) | 19-031 | 6/11/2019 | Hazen and Sawyer, P.C. | \$261,060 | N/A | 7/2/2019 | 6/30/2024 |
| WRRF Site Security and Access Construction | 19-077 | 7/25/2019 | Sorensen Gross Company | \$1,527,000 | 7/29/2019 | 7/29/2019 | 2/1/2020 |

Total

\$44,276,479

'Wastewater Services Resident Engineering & Inspection (RE&I)' Contract supports multiple projects. Amounts reported are specific to each project thru FY2020. Total Contract Award was for \$ 2,907,309

² 'Engineering Services During Construction (ESDC)' amounts reported are through FY2020.

³ Original contract award was for \$941,911. Remaining contract value of \$706,434 assigned to Contract 19-072 as of September 6, 2019.

⁴ Original contract award was for \$280,453. Remaining contract value of \$238,385.02 assigned to Contract 19-064 as of October 31, 2019.

⁵ Original contract award was for \$432,307. Remaining contract value of \$367,461 assigned to Contract 19-064 as of November 12, 2019.

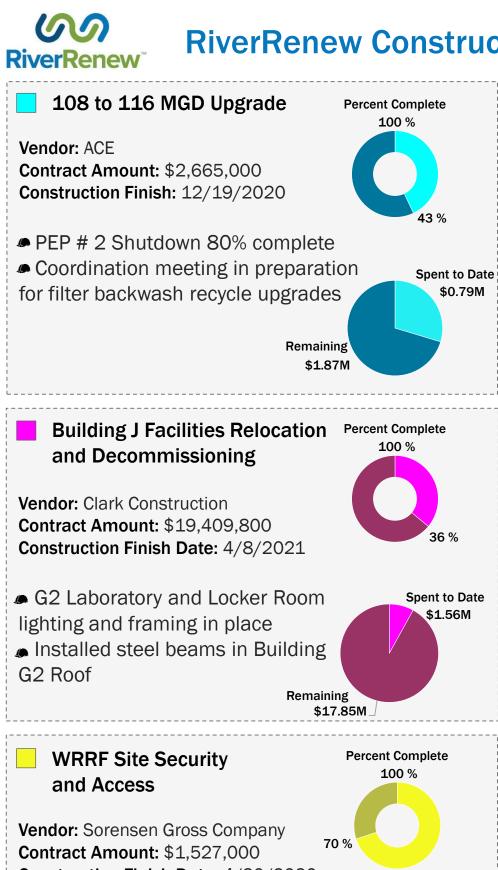
 $[\]begin{bmatrix} 6 \\ 2 \end{bmatrix}$ Original contract award was for \$51,757. Remaining contract value of \$44,121 assigned to Contract 19-064 as of November 15, 2019.

⁷ Original contract award was for \$435,522. Remaining contract value of \$370,194 assigned to Contract 19-064 as of December 19, 2019.

⁸ Fiscal Year 2020 Budget.



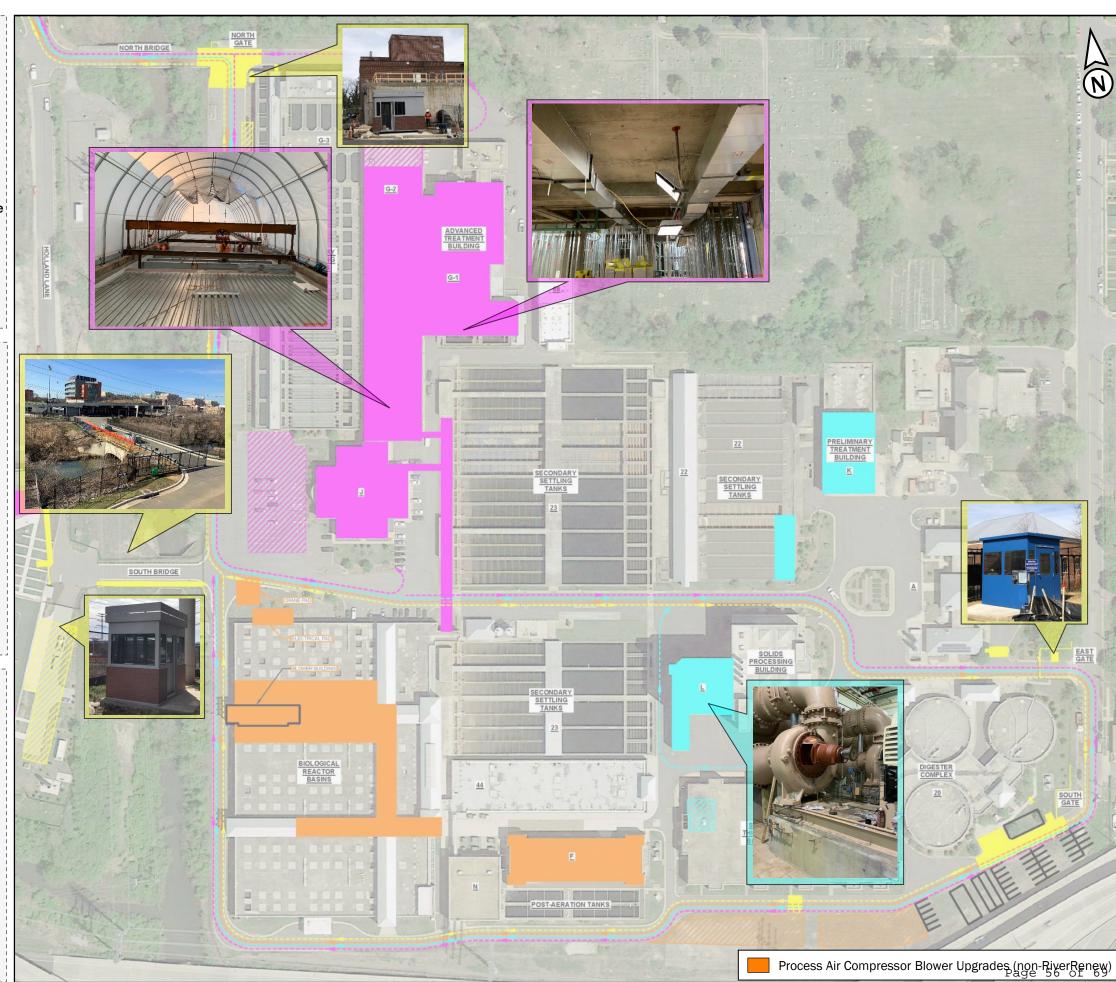
RiverRenew Construction Projects Progress At-a-Glance





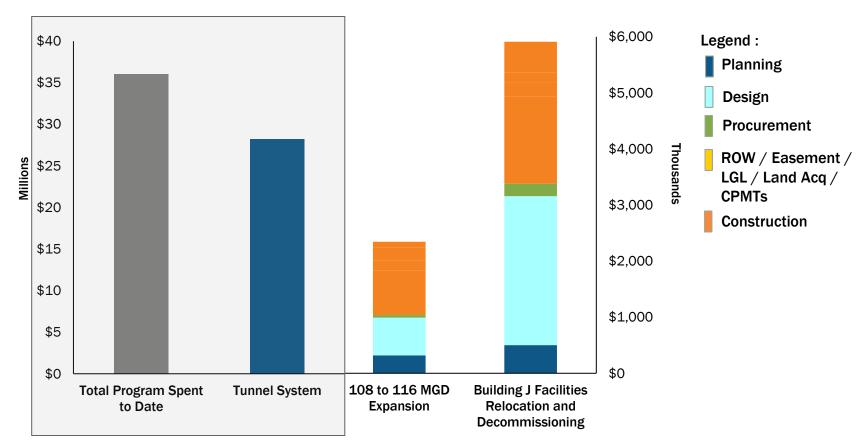
Finalized North, South, and East

Motorized gates

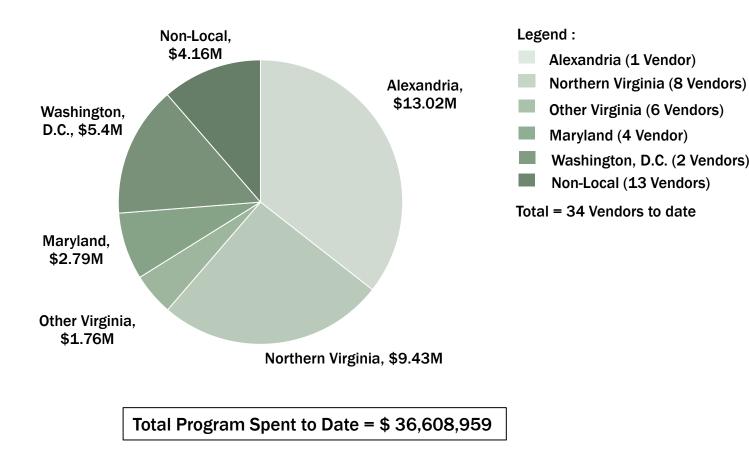




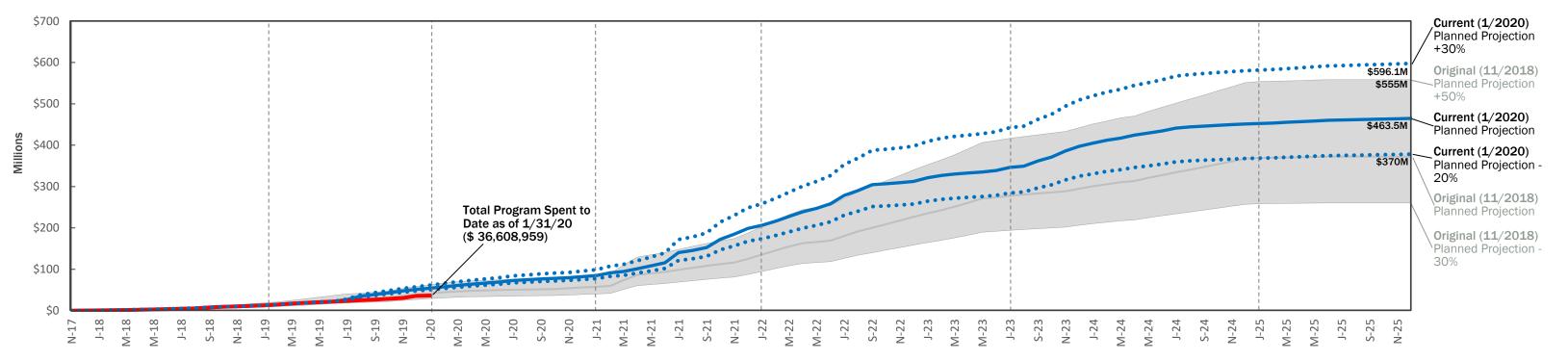
Project to Date Cost by Phase



RiverRenew Spent to Date by Locality



RiverRenew Cashflow Analysis



Page 57 of 69

RiverRenew Board of Directors Dashboard // Month Ending: February 29, 2020



Summary of Accomplished Milestones

Date: Accomplished Milestones:

2/11/2020 Issued Request for Proposal (RFP) for RiverRenew Tunnel System Project

2/27/2020 Council-Board Workgroup Meeting

Tunnel System Contract Permit Status and Descriptions

| Permit/Activity: | Anticipated Date of Completion: | Status: | Description: |
|---|---------------------------------|--|---|
| National Park Service (NPS) Special Use Permits (SUP) | Completed | Received modified SUPs for Jones Point Park on 7/23/2019 and for Potomac River on 7/25/2019 | Required for Phase B geotechnical investigations within Jones Point Park and Potomac River |
| U.S. Army Corps of Engineers (USACE) Nationwide Permit (NWP) #6 | Completed | Received modified NWP #6 on 7/25/2019 | Required for Phase B geotechnical investigations within Potomac River and/or wetlands |
| Virginia Department of Transportation (VDOT) Land Use Permits (LUP) | Completed | Issued Land Use Permit on 12/6/2019 | Required for deep tunnel crossing under, and geotechnical investigations within VDOT limited access right-of-way |
| City of Alexandria Development Special Use Permit (DSUP) Tunnel System (DSUP No. 2018- 0020) | Completed | Received unanimous City Council approval on 7/9/2019 | Required for the approval of RiverRenew's tunnel system and diversion facilities |
| City of Alexandria Development Special Use Permit (DSUP) Tunnel Dewatering Pumping Station (DSUP No. 2019-0013) | Completed | Received unanimous City Council approval on 9/14/2019 | Required for the approval of the new Tunnel Dewatering Pumping Station and associated superstructure |
| Environmental Assessment (EA) | March 2020 | ■ EA was issued on 6/19/2019. Public Comment period ended 7/19/2019. NPS concurred with draft FONSI and will issue Decision Document upon execution of Programmatic Agreement (PA). PA is in final review | Required to comply with the National Environmental Policy Act (NEPA) as RiverRenew will need NPS permits. Prepared in coordination with the NPS as the lead federal agency |
| Joint Permit Application | March 2020 | Submitted permit application on 9/12/2019 Application review and interagency coordination ongoing | Required application for Clean Water Act permits. A single application is sent to USACE, Virginia Department of Environmental Quality (VDEQ) and Virginia Marine Resources Commission (VMRC) to request authorization for all RiverRenew wetland/stream impacts |
| NPS Construction/Right-of-Way Permits | June 2020 | Submitted permit application for work within Jones Point Park on 11/26/2019 Submitted permit application for work within Potomac River bed on 12/16/2019 Application review and interagency coordination ongoing | Required for diversion facility construction within, and deep tunnel crossing under Jones Point Park. Also required for Outfall 001 extension and deep tunnel crossing under Potomac River bed |
| Flood Emergency Management Agency (FEMA) Letter of Map Revision (LOMR) | N/A | City determined the Tunnel System project has no significant impact on floodplain | No LOMR required from FEMA |
| U.S. Army Corps of Engineers (USACE) Nationwide Permit (NWP) #18 | Completed | NWP #18 received 6/10/2019 | Required for wetland impacts associated with contractor trailers, staging, and laydown areas on the WRRF campus. |



RiverRenew Accomplishments *

Third Party Coordination



17

Permits Approved



10 Permits Underway



2 Easements Executed



EasementsUnderway



Environmental Assessment Published June 2019



VPDES Permit
Issued September 2018



Clean Water Revolving
Loan Fund
Preliminary Approval October 2019



Water Infrastructure
Finance and Innovation Act
Letter of Interest Accepted &
Invitation to Apply October 2019



Virginia \$25M CSO
Grant Approved by GA

Planning & Design



Long Term Control Plan Update Approved June 2018



Ownership of Outfalls Transferred June 2018



Preliminary
Engineering Report
Finalized March 2019



Tunnel DSUP Approved July 2019



Tunnel System
Bidding Documents
RFP at 60% Completed
September 2019



77 Soil Borings Completed



Tunnel System RFQ Shortlist October 2019



Tunnel System
Bidding Documents
RFP at 100% Completed
February 2019

Community Engagement



42

Events Hosted



48

Community Presentations



RiverRenew.com Launched July 2018

Construction



\$27M
Awarded for

Construction

* Since Jarra ary 250128

RiverRenew Board of Directors Dashboard // Month Ending: February 29, 2020



| own Summary | by Project |
|---|---|
| Upgrade front-end capacity of the plant from 108 to 116 mgd | Upgrade of the primary effluent pumps Modifications to the filter effluent backwash |
| Building J relocation of building uses and demolition | Relocation of WRRF lab, WRRF electrical equipment, and WRRF chillers Construction of a new lab Disconnection and relocation of building utilities Demolition of Building J and hauling of materials off-site Building G/2 roof replacement |
| Waterfront Tunnel | Storage and conveyance tunnel to control overflows from Outfalls 001 and 002 Installation of a 12-ft inside diameter reinforced concrete tunnel Construction of four shafts ranging from 35 to 65 feet inside diameter, two diversion chambers, and one overflow structure Installation of two below-grade ventilation control vaults |
| Hooffs Run Interceptor | Diversion sewer to control overflows from Outfalls 003 and 004 Installation of an open-cut diversion sewer with an inside diameter of 6-ft which will replace a portion of the existing Commonwealth Interceptor Construction of one diversion chamber Relocation of Outfall 004 |
| Tunnel Dewatering and Wet Weather Pumping Station | Installation of tunnel dewatering pumps and wet weather pumps Installation of a 20 mgd pumping station and 130 mgd pumping station in a 65-ft diameter shaft Installation of a screening facility and gantry crane in a 35-ft diameter shaft Superstructure to house gantry crane and odor control equipment Installation of electrical and instrumentation equipment |
| WRRF Site Security and Access | Improvements to four existing gates and perimeter fencing Installation of one new rollup gate and security booth under garage overhang south of Limerick Street Installation of a new walkway along the South Bridge crossing Hooffs Run Replacement of three existing gates and installation of three security booths |
| | Upgrade front-end capacity of the plant from 108 to 116 mgd Building J relocation of building uses and demolition Waterfront Tunnel Hooffs Run Interceptor Tunnel Dewatering and Wet Weather Pumping Station WRRF Site Security |

Tier 1 Alexandria Homeowners Associations | Updated March 2020

| HOA | Contact | Meeting Info | Board Contact |
|-----------------------|---|------------------------------|--------------------|
| Alexandria Federation | Heidi Ford | Last Wednesday of the | Bill Dickinson |
| of Civic Associations | First Co-Chair | month at 7:00 / City Hall, | |
| | Ha.ford123@yahoo.com | Room 2000 | |
| Arlandria Citizens | Kevin Beekman, President | Unclear | John Hill |
| Association | kbeekman@yahoo.com | | |
| Brookville-Seminary | Linda Barrett, President | Monthly at Beatley Library | Bruce Johnson |
| Valley Civic | Linda.barrertt@bsvca.net | | |
| Association | | | |
| Cameron Station Civic | Jon Dellaria | Last Tuesday of the month | Vacant |
| Association | boardofdirectors@cameronstation.org | at Cameron Club (Kilburn St. | |
| | | & Brenman Park Drive) | |
| Del Ray Citizens | Rod Kuckro, President | Second Wednesday of the | Jim Beall |
| Association | president@delraycitizen.net or | month at 7:00 / varied | |
| | | meeting places | |
| Hume Springs Civic | Colleen Stover, President | Quarterly at 6:30 / Cora | Jim Beall |
| Association | president@humesprings.org | Kelly Recreation Center | |
| Lenox Park at | Margo Gorra-Stockman, President | Fourth Monday of the | Adriana Caldarelli |
| Sunnyside HOA | http://www.lenoxplace.org/Pages/HOAMailbox.aspx | month at 7:00 / Beverley | |
| | | Hills United Methodist | |
| | | 3512 Old Dominion Blvd. | |
| Lynhaven Civic | Barbara Draughon, President | First Monday of the month | Jim Beall |
| Association | bcdrawn@hotmail.com | at 7:00 / Cora Kelly | |
| | 703-725-7487 | Recreation Center | |
| Nethergate HOA | | City briefed this group in | Vacant |
| | | February 2018. No public | |
| | | information available | |
| North Old Town | Clarence Tong, President | Meets three times a year; | Vacant |
| Independent Citizens | President@Notice-Alexandria.org | November 15, 2018 annual | |
| Civic Association | 703-549-5849 | meeting | |
| (NOTice) | | | |
| North Ridge Citizens | Jeanne Snapp, President | Second Monday of the | Bruce Johnson |
| Association | jsnapp@tagconsulting.org or | month at 7:30 except July | |
| | info@northridgecitizens.org | and August / Beverley Hills | |
| | | Community Methodist | |

| HOA | Contact | Meeting Info | Board Contact |
|----------------------|------------------------------------|----------------------------|--------------------|
| | | Church, 3512 Old Dominion | |
| | | Blvd. | |
| Old Town Civic | Steve Milone | Second Wednesday of the | Bill Dickinson |
| Association | MiloneSteve@gmail.com | month; 7 PM social/7:30 | |
| | | meeting at Lyceum, 201 S. | |
| | | Washington St. | |
| Parkfairfax Unit | Scott Buchanan, President | Third Wednesday every | Bruce Johnson |
| Owners Association | Buchananward4@gmail.com | month at 7 at Association | |
| | 703-998-5771 | Office, 3360 Gunston Rd. | |
| Potomac Greens | Ron LaFond, President | Fourth Thursday every | Vacant |
| | cberuete@sentrymanagement.com | month at 7 at Potomac | |
| | | Greens Clubhouse | |
| Potomac Yards | Mila Yochum, President | Second Monday of the | Adriana Caldarelli |
| | Potomacyard.org/contact/ | month; 7pm at Station @ | |
| | | Potomac Yard Apartments, | |
| | | 652 Maskell Street | |
| Rosemont Citizens | Jol Silversmith, President | Unclear | John Hill |
| Association | jol@thirdamendment.com | | |
| Seminary Hill | Nancy Jennings, President | Second Thursday every | Bill Dickinson |
| Association | 703-820-6930 | month at 7:30 at Immanuel | |
| | | Church-on-the-Hill, 3606 | |
| | | Seminary Road | |
| Seminary West Civic | Pete Benavage | Unclear | Bill Dickinson |
| Association | Raglan1854@verizon.net | | |
| Taylor Run Citizens' | Hendrick Booz, President | Community meetings in the | John Hill |
| Association | Hendrickbooz@gmail.com | fall and spring, with | |
| | OR | executive committee | |
| | TaylorRunCA@gmail.com | meetings each month in the | |
| | | George Washington | |
| | Other officers: | Masonic Temple. | |
| | VP: Brett Egusa | | |
| | begusa@gmail.com | | |
| | <u>Treasurer: Ashkan Bayatpour</u> | | |
| | ashkan.bayatpour@gmail.com | | |

| НОА | Contact | Meeting Info | Board Contact |
|--------------------|---------------------------|----------------------------|----------------|
| Upper King Street | Trey Hanbury | Unclear. | Vacant |
| Neighborhood | Trey.hanbury@gmail.com | | |
| Association | | | |
| Wakefield-Tarleton | Sara Deshong | Third Wednesday each | Bill Dickinson |
| Civic Association | Sararose0409@gmail.com | month; location varies | |
| | | | |
| West Old Town | Unclear; wotca1@gmail.com | In 2017, third Thursday of | Vacant |
| Citizens Assn. | | the month at Durant Art | |
| | | Center, 1605 Cameron Ave. | |

March 2020 Association Meetings | Alexandria Civic

| Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday |
|--------|---|---|---|---|--------|----------|
| 1 | Lynhaven Civic Assn. 7:00p Cora Kelly Rec Center 25 W. Reed Ave. Jim Beall | 3 | | 5 | 6 | 7 |
| 8 | 9 North Ridge Citizens Assn. 7:30p – Beverly Hills United Methodist, 3512 Old Dominion Blvd - Bruce Johnson Potomac Yard Civic Assoc 7:00p - Community Room, The Station At Potomac Yard Apts, 650 Maskell St - Adriana Caldarelli | 10 | Del Ray Citizens Assn. 6:3op Del Ray United Methodist Church, 100 E. Windsor Ave. – Jim Beall Old Town Civic Assn. 7p-Social, 7:3op-Mtg. Lyceum 201 S. Washington St. Bill Dickinson | Seminary Hill Assn. 7:3op-Immanuel Church on the Hill, 36o6 Seminary Rd. Bill Dickinson West Old Town Citizens Assoc. 7:3opm – Durant Arts Ctr., 16o5 Cameron St. Vacant | 13 | 14 |
| 15 | 16 | Hume Springs Citizens Assoc. 7p Cora Kelly Rec Center 25 W. Reed Ave. – Jim Beall | Park Fairfax Unit Owners Assn. 7:00p-Assn. Office, 3360 Gunston Rd. Bruce Johnson | 19 | 20 | 21 |
| 22 | Lenox Park @ Sunnyside HOA 7:00p – Beverly Hills United Methodist, 3512 Old Dominion Blvd – Adriana Caldarelli | 24 | Alex. Federation of Civic Assn. 7:00p City Hall, Rm. 2000 -Bill Dickinson | Potomac Greens HOA 7:00p Potomac Greens Clubhouse - Vacant | 27 | 28 |
| 29 | 30 | | | | | |

April 2020 Association Meetings | Alexandria Civic

| Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday |
|--------|--|---|---|---|--------|----------|
| | | | 1 | 2 | 3 | 4 |
| 5 | 6 Lynhaven Civic Assn. 7:00p Cora Kelly Rec Center 25 W. Reed Ave. Jim Beall | 7 | Del Ray Citizens Assn. 6:30p Del Ray United Methodist Church, 100 E. Windsor Ave. – Jim Beall Old Town Civic Assn. 7p-Social, 7:30p-Mtg. Lyceum 201 S. Washington St. Bill Dickinson | Seminary Hill Assn. 7:30p-Immanuel Church on the Hill, 3606 Seminary Rd. Bill Dickinson West Old Town Citizens Assoc. 7:30pm – Durant Arts Ctr., 1605 Cameron St. Vacant | 10 | 11 |
| 12 | North Ridge Citizens Assn. 7:30p – Beverly Hills United Methodist, 3512 Old Dominion Blvd - Bruce Johnson Potomac Yard Civic Assoc 7:00p - Community Room, The Station At Potomac Yard Apts, 650 Maskell St -Adriana Caldarelli | 14 | Park Fairfax Unit Owners Assn. 7:00p-Assn. Office, 3360 Gunston Rd. Bruce Johnson | 16 | 17 | 18 |
| 19 | 20 | Hume Springs Citizens Assoc. 7p Cora Kelly Rec Center 25 W. Reed Ave. – Jim Beall | 22 | 23 | 24 | 25 |
| 26 | Lenox Park @ Sunnyside HOA 7:00p — Beverly Hills United Methodist, 3512 Old Dominion Blvd — Adriana Caldarelli | 28 | Alex. Federation of Civic Assn. 7:00p City Hall, Rm. 2000 -Bill Dickinson BSVCA 7pm Patrick Henry Rec Ctr. – Bruce Johnson | Potomac Greens HOA 7:00p Potomac Greens Clubhouse - Vacant | | |

May 2020 Association Meetings | Alexandria Civic

| Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Saturday |
|--------|--|---|---|---|--------|----------|
| | | | | | 1 | 2 |
| 3 | 4 Lynhaven Civic Assn. 7:00p Cora Kelly Rec Center 25 W. Reed Ave. Jim Beall | 5 | Cameron Station Civic Assn. 7:00p – Cameron Club - <i>Vacant</i> | 7 | 8 | 9 |
| 10 | North Ridge Citizens Assn. 7:3op – Beverly Hills United Methodist, 3512 Old Dominion Blvd - Bruce Johnson Potomac Yard Civic Assoc 7:0op - Community Room, The Station At Potomac Yard Apts, 650 Maskell St -Adriana Caldarelli | 12 | Del Ray Citizens Assn. 6:30p Del Ray United Methodist Church, 100 E. Windsor Ave. – Jim Beall Old Town Civic Assn. 7p-Social, 7:30p-Mtg. Lyceum 201 S. Washington St. Bill Dickinson | Seminary Hill Assn. 7:3op-Immanuel Church on the Hill, 3606 Seminary Rd. Bill Dickinson West Old Town Citizens Assoc. 7:3opm – Durant Arts Ctr., 1605 Cameron St. Vacant | 15 | 16 |
| 17 | 18 | Hume Springs Citizens Assoc. 7p Cora Kelly Rec Center 25 W. Reed Ave. – Jim Beall | Park Fairfax Unit Owners Assn. 7:00p-Assn. Office, 3360 Gunston Rd. Bruce Johnson | 21 | 22 | 23 |
| 24/31 | Lenox Park @ Sunnyside HOA 7:00p – Beverly Hills United Methodist, 3512 Old Dominion Blvd – Adriana Caldarelli | 26 | Alex. Federation of Civic Assn. 7:00p City Hall, Rm. 2000 -Bill Dickinson | Potomac Greens HOA 7:00p Potomac Greens Clubhouse - Vacant | 29 | 30 |

Alexandria Renew Enterprises Board of Directors Roster

Contact Information Chairman

John Hill - Elected 7/25/2019 Home: (703) 836-7297 308 Rucker Place Office: (202) 874-5871 Alexandria, VA 22301 Mobile: (301) 742-0814

Original appointment: 1/24/2012 Office Email: john.hill@fms.treas.gov Current appointment expires: 1/10/2023 Home Email: johnbhill1789@gmail.com Ex-officio all committees AlexRenew Email: john.hill@alexrenew.com

Vice Chair

James Beall - Elected 2.18.20 Mobile: (703) 408-4922 Office: (703) 877-5673 20 West Mount Ida

Alexandria, VA 22305 Email: jiminvirginia@gmail.com

AlexRenew Email: james.beall@alexrenew.com Original appointment: 3/8/2016

Current appointment expires: 1/10/2021

Committee Assignment - Finance

Committee Assignment - Finance

Secretary-Treasurer

William Dickinson - Elected 7/25/2019 Home: (703) 370-3089 805 Quaker Lane Office: (703) 370-3089 Alexandria, VA 22302 Mobile: (703) 403-8721

Original appointment: 2/14/2012 Email: bill.c.dickinson@gmail.com

Current appointment expires: 2/13/2024 AlexRenew Email:

william.dickinson@alexrenew.com Committee Assignment - Governance

Member

Bruce Johnson Home: (703) 548-9604 Mobile: (571) 238-1548 3508 Halcyon Drive

Alexandria, VA 22301 Email: bjohnson123@comcast.net

Original appointment: 1/14/2014 AlexRenew Email: bruce.johnson@alexrenew.com Current appointment expires: 1/9/2022

Member

Adriana Caldarelli Home: (609) 457-8664 300 Yoakum Parkway, #1112 Mobile (609) 457-8664 Office: (703) 684-2406 Alexandria, VA 22304 Original appointment – 1/14/2020 Email: acaldarelli@wef.org

Current appointment expires: 1/14/2024 AlexRenew Email:

Committee Assignment - TBD Adriana.caldarelli@alexrenew.com

Fairfax County Representative to the Board

Office: (703) 324-5030 Shahram Mohsenin, P.E., Director Fairfax County Wastewater Planning & Fax: (703) 803-3297

Monitoring Division Email: shahram.mohsenin@fairfaxcounty.gov

12000 Government Center Parkway, Suite 358

Fairfax, VA 22035-0058

City of Alexandria Assigned Staff Liaison

Office: (703) 746-4072 Lalit Sharma Division Chief, Environmental Quality Fax: (703) 519-8354

City of Alexandria

Email: Lalit.Sharma@alexandriava.gov 2900 Business Center Parkway

Alexandria, VA 22314

2020 AlexRenew Board of Directors Calendar of Events

| January | | | | | | | | February | | | | | | | | March | | | | | | | |
|---------|----|----|----|----|----|----|----|----------|----|----|----|----|----|----|----|-------|----|----|----|----|--|--|--|
| S | М | T | W | Т | F | S | S | М | Т | W | Т | F | S | S | M | Т | W | Т | F | S | | | |
| | | | 1 | 2 | 3 | 4 | | | | | | | 1 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | | | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | | | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | | | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | | | |
| 26 | 27 | 28 | 29 | 30 | 31 | | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 29 | 30 | 31 | | | | | | | |

| | | | April | | | | May | | | | | | | | June | | | | | | | |
|----|----|----|-------|----|----|----|-----|----|----|----|----|----|----|----|------|----|----|----|----|----|--|--|
| S | М | Т | W | Т | F | S | S | М | Т | w | Т | F | S | S | М | Т | w | Т | F | S | | |
| | | | 1 | 2 | 3 | 4 | | | | | | 1 | 2 | | 1 | 2 | 3 | 4 | 5 | 6 | | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | | |
| 26 | 27 | 28 | 29 | 30 | | | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 28 | 29 | 30 | | | | | | |
| | | | | | | | 31 | | | | | | | | | | - | | | | | |

| Leger | nd |
|-------|--|
| | Board of Directors Activity |
| | AlexRenew Observed Holidays |
| | Water Industry Events |
| | RiverRenew Stakeholder Advisory Group Activity |
| | Council Board Work Group Activity |
| | Community Engagement |

| nuary |
|---|
| New Year's Day |
|): MLK Day Observed |
| L: Board Meeting |
| bruary |
|): Finance and Audit Committee |
| 7: President's Day Observed |
| 3: Board Meeting |
| 7: Council Board Workgroup Meeting |
| arch |
| Democratic Presidential Primary |
| 7: Board Meeting & Public Hearing |
| oril - Earth Month |
| L: Board Meeting |
| 2: National Earth Day |
| ау |
| Alexandria Earth Day |
| : Finance and Audit Committee |
| 9: Board Meeting |
| : Memorial Day Observed |
| ne - Safety Month |
| 14: Chesapeake Bay Awareness Week |
| 6: Board Meeting & Public Hearing FY21 Budget |
|): VA Wastewater Professionals Day |
| |

2020 AlexRenew Board of Directors Calendar of Events

| | | | July | | | | August | | | | | | | | September | | | | | | |
|----|----|----|------|----|----|----|--------|----|----|----|----|----|----|----|-----------|----|----|----|----|----|--|
| S | М | T | W | T | F | S | S | М | T | W | T | F | S | S | М | T | W | T | F | S | |
| | | | 1 | 2 | 3 | 4 | | | | | | | 1 | | | 1 | 2 | 3 | 4 | 5 | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | |
| 26 | 27 | 28 | 29 | 30 | 31 | · | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 27 | 28 | 29 | 30 | | | - | |
| | | | | | | | 30 | 31 | | | | | | | | | | | | | |

| | | 0 | ctob | er | | | | | No | vem | ber | | December | | | | | | | |
|----|----|----|------|----|----|----|----|----|----|-----|------------|----|----------|----|----|----|----|----|----|----|
| S | М | Т | W | Т | F | S | S | М | Т | w | Т | F | S | S | М | Т | w | Т | F | S |
| | | | | 1 | 2 | 3 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | | | 1 | 2 | 3 | 4 | 5 |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 | 22 | 23 | 24 | 25 | 2 6 | 27 | 28 | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 | 29 | 30 | | | | | | 27 | 28 | 29 | 30 | 31 | | |

September - Preparedness Month 7: Labor Day 15: Board Meeting October - Cybersecurity Month 20: Regular Board of Directors Meeting November - Thanks for Giving Month 3: Election Day - President, House and Senate 17: Regular Board Meeting 26-27: Thanksgiving Holiday Observation December 15: Regular Board Meeting 24-25: Holiday Observation

3: Independence Day Observed

21: Board Annual Meeting - Election of Officers

August - National Water Quality Month

No Regularly Scheduled Board Meeting

Legend

Board of Directors Activity AlexRenew Observed Holidays

Water Industry Events

RiverRenew Stakeholder Advisory Group

Council Board Work Group Activity

Community Engagement